

#### Disclaimer

#### Note:

This presentation contains statements concerning the future business performance of the Vossloh Group that are based on assumptions and estimates from the company management. If the assumptions that the projections are based on fail to occur, the actual results of the projected statements may differ substantially. Uncertainties include changes in the political, commercial and economic climate, the actions of competitors, legislative reforms, the effects of future case law and fluctuations in exchange rates and interest rates. Vossloh and its Group companies, consultants and representatives assume no responsibility for possible losses associated with the use of this presentation or its contents. Vossloh assumes no obligation to update the forecast statements in this presentation.

The information contained in this presentation does not constitute an offer or an invitation to sell or buy shares of Vossloh AG or shares of other companies.



## Vossloh off to a good start in the 2017 fiscal year

|  |           | 1–3/2016/<br>3/31/2016* | 1–3/2017/<br>3/31/2017 |
|--|-----------|-------------------------|------------------------|
| Net sales                              | €million  | 189.8                   | 224.3 🗸                |
| EBIT                                   | €million  | 2.0                     | 7.1                    |
| EBIT margin                            | %         | 1.0                     | 3.1                    |
| Net income                             | € million | 3.8                     | 4.7                    |
| Earnings per share                     | €         | 0.21                    | 0.18                   |
| ROCE                                   | %         | 1.1                     | 3.4                    |
| Value added**                          | € million | (14.0)                  | (8.6)                  |
| Cash flow from operating activities*** | € million | (50.5)                  | (22.6)                 |
| Free Cash flow***                      | €million  | (55.1)                  | (29.2) 🗸               |
| Orders received                        | € million | 249.3                   | 210.8                  |
| Order backlog                          | €million  | 642.2                   | 750.9                  |

Sales revenues clearly up year over year, in particular thanks to the initial consolidation of Vossloh Tie Technologies (VTT) and the improved business performance of Transportation and Vossloh Fastening Systems (VFS); Customized Modules down year over year

Essentially, a project mix with higher margins in VFS led to a significant **EBIT** increase in Q1 2017

**Net income** up only slightly year over year due to higher tax expense and lower result from discontinued operations

Free cash flow from continuing operations close to previous year's level

Orders received down, even including VTT; the previous year favored by larger orders (Morocco, Saudi Arabia, Qatar); book-to-bill ratio for the core business above 1

<sup>\*\*\*</sup> Also includes effects from discontinued operations. The previous year includes a free cash flow from the disposed Electrical Systems business unit to the tune of -€25 million. 2017, in contrast, has a slightly positive contribution.



<sup>\*</sup> Previous year's figures were adjusted due to the disposal of the former Electrical Systems business unit.

<sup>\*\*</sup> WACC 2017: 7.5 percent (previous year: 9 percent).

## Equity ratio improved, net financial debt reduced

|                               |          | 1–3/2016/<br>3/31/2016* | 1–3/2017/<br>3/31/2017 |          |
|-------------------------------|----------|-------------------------|------------------------|----------|
| Equity                        | €million | 426.4                   | 556.5                  |          |
| Equity ratio                  | %        | 31.1                    | 45.5                   | <b>✓</b> |
| Working capital (Ø)           | €million | 227.8                   | 223.2                  |          |
| Working capital intensity (Ø) | %        | 30.0                    | 24.9                   | <b>✓</b> |
| Closing working capital       | €million | 241.8                   | 243.5                  |          |
| Capital employed (Ø)          | €million | 710.8                   | 837.2                  |          |
| Closing capital employed      | €million | 721.1                   | 855.4                  |          |
| Net financial debt            | €million | 281.1                   | 186.7                  |          |

The equity ratio significantly above the previous year mostly due to the capital increase executed in June 2016 and the sale of Electrical Systems

Average working capital intensity significantly improved year over year

Average capital employed increased due to the initial consolidation of VTT

Net financial debt significantly lower year over year due to inflow from the capital increase in the previous year and the disposal of Electrical Systems in Q1 as well as due to the positive free cash flow in the last twelve months; opposing this, the outflow of funds for the acquisition of VTT

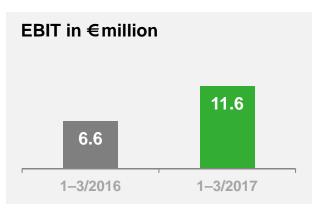


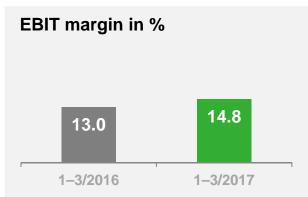
Previous year's figures were adjusted due to the disposal of the former Electrical Systems business unit.

## Core Components division

## Sales revenues significantly higher, EBIT noticeably increased







- Sales revenues significantly increased year over year thanks to the initial consolidation of the Tie Technologies business unit and, to a lesser extent, additional sales from Vossloh Fastening Systems
- High deliveries for orders with higher margins; Q1 2017 additionally affected by investment income from a nonconsolidated company
- Average working capital at previous year's level despite inclusion of VTT (€59.3 mill. after €59.2 mill.), average capital employed increased (€228.3 mill. after €110.5 mill.)



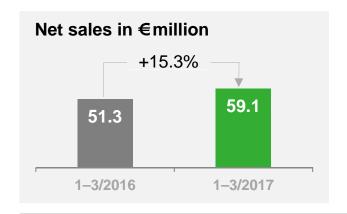


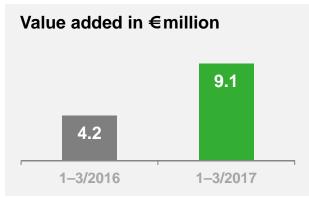
| ROCE (%)    | 1–3/2017 | 20.3 |
|-------------|----------|------|
|             | 1–3/2016 | 24.0 |
| Value added | 1–3/2017 | 7.3  |
| (€ million) | 1–3/2016 | 4.2  |



## Fastening Systems business unit

### Positive sales and earnings performance in first quarter







- Significant growth in sales revenues particularly due to positive revenue performance in China (especially the major Jingshen project connecting Peking to Shenyang); Saudi Arabia and Italy also with higher sales year over year
- Value added up due to larger sales volume, a project mix with higher margins, investment income and lower capital costs year over year (both average capital employed and WACC lower)
- Orders received down; in the previous year, significant orders from Saudi Arabia and Qatar obtained



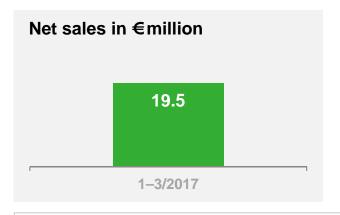






## Tie Technologies business unit

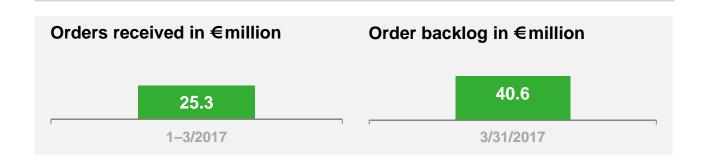
## **Business performance meets expectations**







- More than 80 percent of sales revenues obtained in the USA; remaining business primarily from Mexico; sales performance as expected
- Average capital employed includes goodwill of about €50 million; in addition, value added was impacted by negative effects from the preliminary purchase price allocation
- Book-to-bill ratio at 1.3



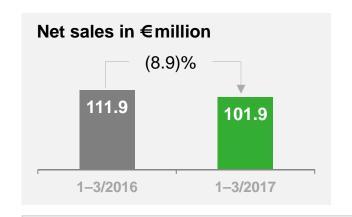


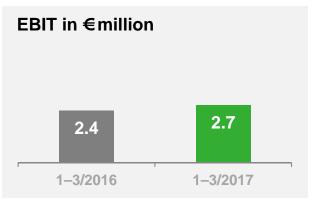


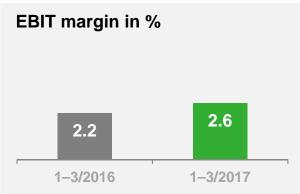


#### **Customized Modules division**

### Earnings and profitability overall slightly higher year over year







- Sales revenues down year over year due to lower sales in Israel and high-speed projects in France coming to a close; good sales performance in Africa (especially in Morocco)
- EBIT in the previous year affected by fine notification due to antitrust behavior;
   furthermore, business development in the USA continued to be weak
- Orders received in the previous year benefited from a large order from Morocco; orders received for 2017 overall expected to be at previous year's level





| ROCE (%)    | 1–3/2017 | 2.6   |
|-------------|----------|-------|
|             | 1–3/2016 | 2.3   |
| Value added | 1–3/2017 | (5.2) |
| (€ million) | 1-3/2016 | (7.0) |

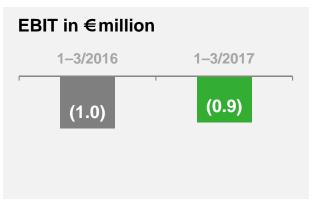
300F (0()

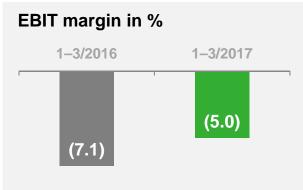


## Lifecycle Solutions division

### Significant year-over-year increase in sales revenues







- Substantial increase in sales revenues particularly due to positive business performance in China and also higher sales revenues due to consolidation of Alpha Rail Team
- Earnings increased in the mobile welding and High Speed Grinding; in contrast, lower profit contributions from rail and switch logistics
- Average working capital clearly down despite higher sales (€8.8 mill. after €11.0 mill.), average capital employed slightly above previous year (€133.5 mill. after €128.4 mill.)



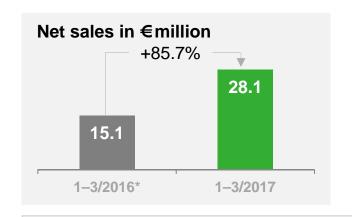


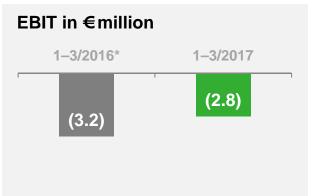
| ROCE (%)    | 1-3/2017 | (2.6) |
|-------------|----------|-------|
|             | 1–3/2016 | (3.1) |
| Value added | 1–3/2017 | (3.4) |
| (€ million) | 1-3/2016 | (3.9) |

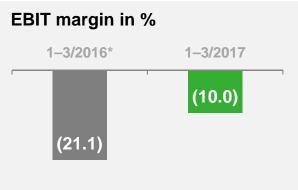


## Transportation division

## Sales revenues and profit improved year over year







- Sales revenues nearly doubled year over year, primarily due to increased sales volume with type DE 18 locomotives
- EBIT only improved to a limited extent due to higher proportion of low-margin sales (used locomotives and prototypes)
- Average working capital only slightly up despite significantly higher sales (€31.3 mill. after €27.9 mill.), average capital employed up over previous year (€54.6 mill. after €47.4 mill.)



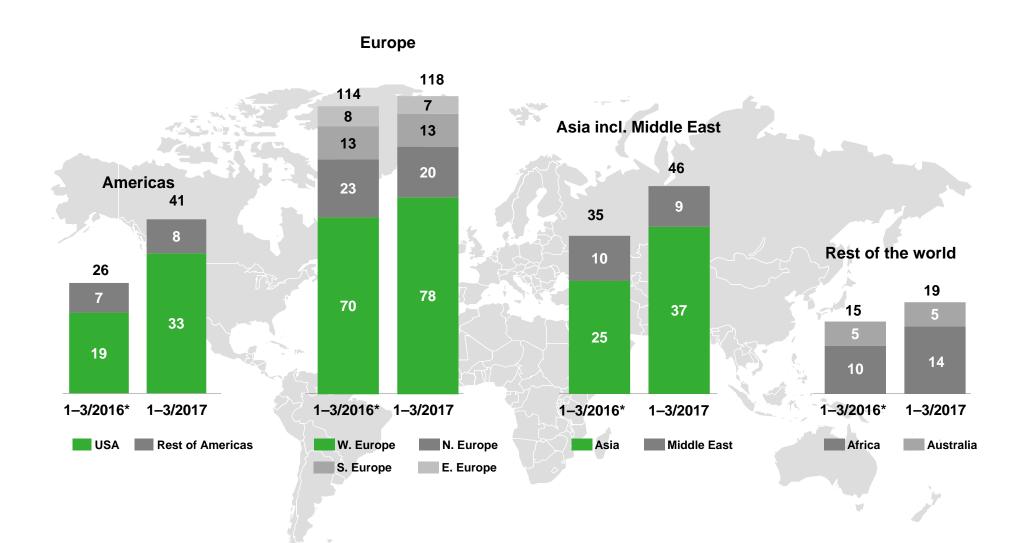
|        | (10.0)   |   |
|--------|--|---|
| (21.1) |  |   |
|        |  |   |
|        |  | # |
|        | A STATE OF THE STA |   |
|        | h in its and   |   |

| ROCE (%)    | 1–3/2017  | (20.6) |
|-------------|-----------|--------|
|             | 1-3/2016* | (26.9) |
| Value added | 1–3/2017  | (2.0)  |
|             |           | (3.8)  |
| (€ million) | 1–3/2016* | (4.3)  |



<sup>\*</sup> Previous year's figures were adjusted due to the disposal of the former Electrical Systems business unit.

## Sales higher in USA due to acquisitions, strong increase in Asia



Previous year's figures were adjusted due to the disposal of the former Electrical Systems business unit.



## Vossloh Group, Outlook

## Strong first quarter confirms outlook

#### **Vossloh Group**

2017e\*

- Sales between €1.0 billion and €1.1 billion; particularly strong sales growth expected in Core Components – thanks to the initial inclusion of Tie Technologies business unit – and in Transportation division
- EBIT margin between 5.5 and 6.0 percent; profitability slightly improved for Customized Modules; Core Components below the level of 2016 fiscal year due to current challenging environment in the USA, expected integration costs and negative effects from purchase price allocation in new Tie Technologies business unit; Lifecycle Solutions nearly unchanged; significant improvement in the margin for Transportation division
- Value added noticeably improved; it benefits from reduction of WACC from 9.0 to
   7.5 percent in 2017 fiscal year

#### Railway Technology Market

2016-2021\*\*

- Continuous growth in the amount of 3.2 percent expected in the accessible railway technology market
- The relevant accessible market for railway infrastructure and infrastructure services expected to grow 3.7 percent, which is above the average

<sup>\*\*</sup> CAGR 2019–2021 compared to 2013–2015 Source: World Rail Market Study forecast 2016 to 2021, UNIFE – The European Rail Industry, Roland Berger Strategy Consultants.



Based on the current Group structure.

## Financial calendar and contact information

#### **Financial Calendar**

May 24, 2017 Annual General Meeting

July 26, 2017
Interim Financial Report as of June 30, 2017

October 25, 2017
 Quarterly Statement as of September 30, 2017

#### **Contact Information for Investors**

Dr. Daniel Gavranovic

Email: investor.relations@vossloh.com

Telephone: +49 (0) 23 92 / 52-609

Fax: +49 (0) 23 92 / 52-219

#### **Contact Information for the Media**

Dr. Thomas Triska

Email: presse@vossloh.com

Telephone: +49 (0) 23 92 / 52-608

Fax: +49 (0) 23 92 / 52-538

www.vossloh.com



## Appendix



## **Income statement**

| €million   | 1–3/2016 <sup>*</sup> | 1–3/2017 |
|--|-----------------------|----------|
| Sales revenues   | 189.8                 | 224.3    |
| Cost of sales  | (153.0)               | (181.3)  |
| General administrative and selling expenses                            | (38.6)                | (38.4)   |
| Research and development expenses                                      | (2.1)                 | (2.4)    |
| Other operating result   | 5.4                   | 3.2      |
| Operating result   | 1.5                   | 5.4      |
| Investment result from companies accounted for using the equity method | 0.2                   | 0.0      |
| Other investment result  | 0.3                   | 1.7      |
| Earnings before interest and taxes (EBIT)                              | 2.0                   | 7.1      |
| Interest income  | 0.3                   | 1.6      |
| Interest expense   | (3.3)                 | (3.6)    |
| Earnings before income taxes (EBT)                                     | (1.0)                 | 5.1      |
| Income taxes   | 0.1                   | (3.0)    |
| Result from continuing operations                                      | (0.9)                 | 2.1      |
| Result from discontinued operations                                    | 4.7                   | 2.6      |
| Net income   | 3.8                   | 4.7      |
| thereof attributable to shareholders of Vossloh AG                     | 2.8                   | 2.8      |
| thereof attributable to non-controlling interests                      | 1.0                   | 1.9      |
| Earnings per share   |                       |          |
| Basic/diluted earnings per share (€)                                   | 0.21                  | 0.18     |
| thereof attributable to continuing operations                          | (0.14)                | 0.01     |
| thereof attributable to discontinued operations                        | 0.35                  | 0.17     |

Currency gains and losses related to financing activities have been included in the net interest income/loss since the beginning of the 2017 fiscal year. In previous years, they were included in other operating result. The previous year was adjusted accordingly, and the €0.5 million currency loss was reclassified under the interest expenses. Currency losses from financing activities also amounted to €0.5 million in the reporting quarter.



<sup>\*</sup> Previous year's figures were adjusted due to the disposal of the former Electrical Systems business unit.

## **Balance sheet**

| Assets in €million   | 3/31/ 2016* | 12/31/ 2016 | 3/31/ 2017 |
|--|-------------|-------------|------------|
| Intangible assets  | 252.5       | 260.5       | 325.3      |
| Property, plant and equipment                                  | 180.1       | 184.4       | 238.9      |
| Investment properties  | 4.2         | 3.6         | 3.5        |
| Investments in companies accounted for using the equity method | 33.4        | 35.0        | 35.0       |
| Other non-current financial instruments                        | 9.4         | 7.6         | 9.4        |
| Sundry non-current assets                                      | 3.1         | 3.4         | 0.9        |
| Deferred tax assets  | 28.6        | 28.2        | 31.4       |
| Non-current assets   | 511.3       | 522.7       | 644.4      |
| Inventories  | 247.5       | 218.9       | 261.9      |
| Trade receivables  | 209.9       | 177.0       | 201.8      |
| Receivables from construction contracts                        | 7.6         | 8.5         | 13.0       |
| Income tax assets  | 6.7         | 3.9         | 3.8        |
| Sundry current assets  | 61.2        | 34.8        | 47.5       |
| Short-term securities  | 0.4         | 0.5         | 0.6        |
| Cash and cash equivalents                                      | 42.1        | 171.2       | 49.7       |
| Current assets   | 575.4       | 614.8       | 578.3      |
| Assets held for sale   | 286.3       | 230.1       | 0.0        |
|  |             |             |            |
| Assets   | 1,373.0     | 1,367.6     | 1,222.7    |
|  |             |             |            |

| Equity and liabilities in €million              | 3/31/ 2016* | 12/31/ 2016 | 3/31/ 2017 |
|---|-------------|-------------|------------|
| Capital stock                                   | 37.8        | 45.3        | 45.3       |
| Additional paid-in capital                      | 30.9        | 146.5       | 146.5      |
| Retained earnings and net income                | 330.1       | 333.2       | 333.5      |
| Accumulated other comprehensive income          | 10.2        | 7.8         | 11.3       |
| Equity excluding non-controlling interests      | 409.0       | 532.8       | 536.6      |
| Non-controlling interests                       | 17.4        | 18.0        | 19.9       |
| Equity  | 426.4       | 550.8       | 556.5      |
| Pension provisions                              | 22.1        | 25.4        | 27.5       |
| Other non-current provisions                    | 26.4        | 29.7        | 29.2       |
| Non-current financial liabilities               | 246.7       | 246.9       | 147.8      |
| Other non-current liabilities                   | 6.8         | 4.2         | 3.6        |
| Deferred tax liabilities                        | 2.9         | 4.1         | 24.7       |
| Non-current liabilities                         | 304.9       | 310.3       | 232.8      |
| Other current provisions                        | 66.9        | 67.2        | 63.4       |
| Current financial liabilities                   | 76.9        | 8.7         | 89.2       |
| Current trade payables                          | 128.2       | 132.1       | 147.9      |
| Current liabilities from construction contracts | 10.2        | 11.4        | 4.1        |
| Current income tax liabilities                  | 10.8        | 11.0        | 13.1       |
| Other current liabilities                       | 127.5       | 95.6        | 115.7      |
| Current liabilities                             | 420.5       | 326.0       | 433.4      |
| Liabilities held for sale                       | 221.2       | 180.5       | 0.0        |
| Equity and liabilities                          | 1,373.0     | 1,367.6     | 1,222.7    |

<sup>\*</sup> The figures were adjusted due to the disposal of the former Electrical Systems business unit.



## **Divisions**

## **Key performance indicators**

|                                   |          | Core Components |          | Fastening Systems |          | Tie Technologies |          |
|-----------------------------------|----------|-----------------|----------|-------------------|----------|------------------|----------|
|                                   |          | 1–3/2016        | 1–3/2017 | 1–3/2016          | 1–3/2017 | 1–3/2016         | 1–3/2017 |
| Net sales                         | €million | 51.3            | 78.2     | 51.3              | 59.1     |                  | 19.5     |
| EBIT                              | €million | 6.6             | 11.6     |                   |          |                  |          |
| EBIT margin                       | %        | 13.0            | 14.8     |                   |          |                  |          |
| Working capital (Ø)               | €million | 59.2            | 59.3     |                   |          |                  |          |
| Working capital intensity (Ø)     | %        | 28.8            | 19.0     |                   |          |                  |          |
| Capital employed (Ø)              | €million | 110.5           | 228.3    |                   |          |                  |          |
| ROCE                              | %        | 24.0            | 20.3     |                   |          |                  |          |
| Value added                       | €million | 4.2             | 7.3      | 4.2               | 9.1      |                  | (1.8)    |
|                                   |          |                 |          |                   |          |                  |          |
| Orders received                   | €million | 65.0            | 71.5     | 65.0              | 46.6     |                  | 25.3     |
| Order backlog (closing date 3/31) | €million | 191.3           | 210.9    | 191.3             | 170.4    |                  | 40.6     |
| Capital expenditures              | €million | 0.7             | 1.0      | 0.7               | 0.5      |                  | 0.5      |
| Depreciation/amortization         | €million | 2.1             | 4.8      | 2.1               | 2.0      |                  | 2.8      |



## **Divisions**

## **Key performance indicators**

|                                   |           | Customized Modules |          | Lifecycle Solutions |          | Transportation |          |
|-----------------------------------|-----------|--------------------|----------|---------------------|----------|----------------|----------|
|                                   |           | 1–3/2016           | 1–3/2017 | 1–3/2016            | 1–3/2017 | 1–3/2016*      | 1–3/2017 |
| Net sales                         | €million  | 111.9              | 101.9    | 13.7                | 17.3     | 15.1           | 28.1     |
| EBIT                              | €million  | 2.4                | 2.7      | (1.0)               | (0.9)    | (3.2)          | (2.8)    |
| EBIT margin                       | %         | 2.2                | 2.6      | (7.1)               | (5.0)    | (21.1)         | (10.0)   |
| Working capital (Ø)               | €million  | 133.9              | 131.5    | 11.0                | 8.8      | 27.9           | 31.3     |
| Working capital intensity (Ø)     | %         | 29.9               | 32.3     | 20.0                | 12.7     | 46.1           | 27.8     |
| Capital employed (Ø)              | €million  | 418.4              | 418.7    | 128.4               | 133.5    | 47.4           | 54.6     |
| ROCE                              | %         | 2.3                | 2.6      | (3.1)               | (2.6)    | (26.9)         | (20.6)   |
| Value added                       | €million  | (7.0)              | (5.2)    | (3.9)               | (3.4)    | (4.3)          | (3.8)    |
|                                   |           |                    |          |                     |          |                |          |
| Orders received                   | €million  | 153.9              | 109.0    | 22.2                | 22.6     | 10.9           | 9.2      |
| Order backlog (closing date 3/31) | € million | 340.2              | 286.5    | 16.3                | 34.7     | 95.0           | 219.9    |
| Capital expenditures              | € million | 0.5                | 2.8      | 1.6                 | 1.0      | 1.3            | 1.4      |
| Depreciation/amortization         | €million  | 3.1                | 3.4      | 1.5                 | 1.7      | 1.0            | 0.9      |



<sup>\*</sup> Previous year's figures were adjusted due to the disposal of the former Electrical Systems business unit.

# Vossloh Group Cash flow statement

| €million  | 1–3/2016* | 1–3/2017 |
|---|-----------|----------|
| Earnings before interest and taxes (EBIT)   | 2.0       | 7.1      |
| EBIT from discontinued operations   | 5.7       | 2.6      |
| Amortization / depreciation / impairment losses (less write-up) of non-current assets | 9.0       | 11.0     |
| Change in non-current provisions  | (2.4)     | (0.3)    |
| Gross cash flow   | 14.3      | 20.4     |
| Income taxes paid   | (3.8)     | (3.0)    |
| Change in working capital   | (46.3)    | (41.1)   |
| Other changes   | (14.7)    | 1.1      |
| Cash flow from operating activities   | (50.5)    | (22.6)   |
| Investments in intangible assets and property, plant and equipment                    | (4.6)     | (6.6)    |
| Free cash flow  | (55.1)    | (29.2)   |

In the first quarter of 2017, below the free cash flow statement additionally contains a net cash inflow from the disposal of consolidated companies (disposal of Electrical Systems) in the amount of €42.4 million and payments for the acquisition of consolidated companies (acquisition of VTT) in the amount of €117.6 million.



<sup>\*</sup> Previous year's figures were adjusted due to the disposal of the former Electrical Systems business unit.

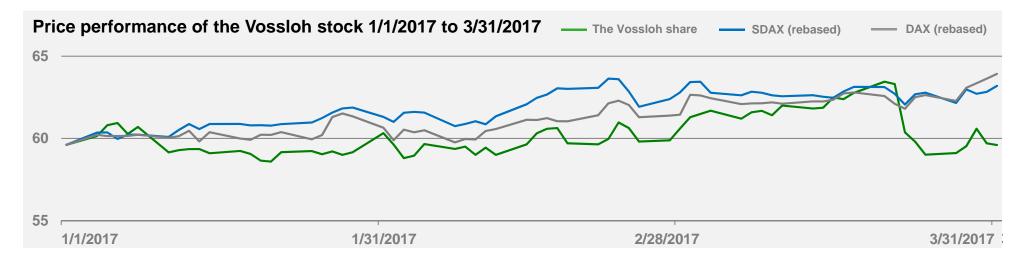
# Vossloh Group Workforce

|                     | Closing date |           | Average  |          |
|---------------------|--------------|-----------|----------|----------|
| Workforce           | 3/31/2016    | 3/31/2017 | 1–3/2016 | 1–3/2017 |
| Core Components     | 642          | 856       | 629      | 867      |
| Customized Modules  | 2,562        | 2,519     | 2,574    | 2,520    |
| Lifecycle Solutions | 465          | 459       | 451      | 461      |
| Transportation      | 403          | 402       | 405      | 394      |
| Vossloh AG          | 57           | 62        | 57       | 61       |
| Total               | 4,129        | 4,298     | 4,116    | 4,303    |



### The Vossloh Share

## Price Performance, Share Information and Shareholder Structure



| ISIN  | DE0007667107  |
|---|---|
| Trading platforms                                 | Xetra, Düsseldorf, Frankfurt, Berlin,<br>Hamburg, Hannover, Stuttgart, Munich |
| Index   | SDAX  |
| Number of shares outstanding as of March 31, 2017 | 15,967,437  |
| Share price (3/31/2017)                           | €59.60  |
| Stock price high/low (January through March 2017) | €63.99/€57.23   |
| Market capitalization (3/31/2017)                 | €951.7 mill.  |
| Reuters code                                      | VOSG.DE   |
| Bloomberg code                                    | VOS GR  |

