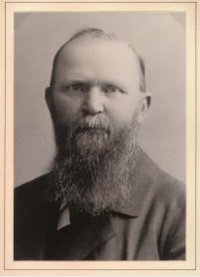


PRESENTATION VOSSLOH EQUITY FORUM

SEPTEMBER 6, 2022



VOSSLOH'S HISTORY



Foundation

of the company Eduard Vossloh, headquartered in Werdohl

1888

Foundation

of Stahlberg-Roensch GmbH in Hamburg

1948



Creation

of the current Vossloh AG, which is listed on the stock exchange

1990

Takeover

of the Stahlberg-Roensch Group, track maintenance and logistics services

2010

1904

Foundation

of the Société de Construction et d'Embranchements Industriels in Soissons



Kleisenfabrikation, Massenherstellung von Artikeln aus Eisen, Stahl und Metall, gestanzt, gesogen und geprägt • Kalbwalzwerk • Drahtzieherei • Rohrwalzwerk • Rohrzieherei, auch von Profilen

1967

Patent

for the first elastic track fastening system

2002

Acquisition

of the French Cogifer Group; expansion of the product range with switches and signalling components

VOSSLOH'S HISTORY

Sale

of Rail Vehicles, Spanish locomotive and tramway manufacturer, to Stadler Rail AG

2015

Acquisition

of the Australian sleeper manufacturer Austrak and the milling business of STRABAG Rail GmbH

2018



2014

Realignment

of the Group into a company focused exclusively on rail infrastructure



2017

Acquisition

of Rocla Concrete Tie, Inc. portfolio expansion with concrete ties and crossing panels for the North American market; sale of Electrical Systems, a supplier of electrical equipment for rail and commercial vehicles, to Knorr Bremse

2020

Completion of realignment

to a purely rail infrastructure-focused company; sale of Locomotives, manufacturer of diesel electric locomotives, to CRRC ZELC

VOSSLOH CORPORATE VIDEO

<https://www.vossloh.com/en/company/>



THE STRATEGY

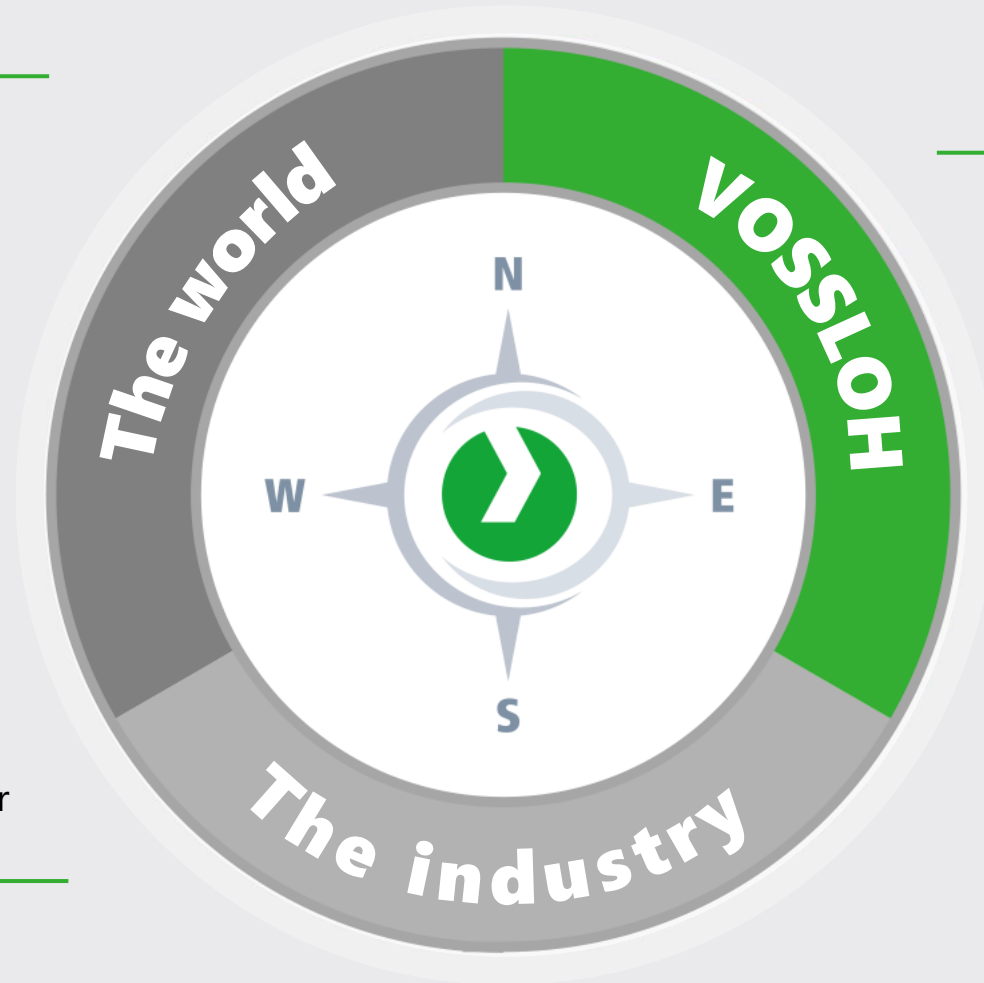
VOSSLOH IS PERFECTLY POSITIONED TO SERVE THE NEED FOR HIGHER TRACK AVAILABILITY

Shift to Rail

Global megatrends
Need for more transportation
Clean modes of transportation

Track availability as key

Increase of rail traffic on existing infrastructure
Track availability as key success factor for rail network operator



Unique position

Unique and comprehensive product and service portfolio
Understanding of the rail track as a system
Global market presence and customer access
Solutions for higher track availability

OUR VISION

MAKE THE WORLD A BETTER PLACE

Our vision

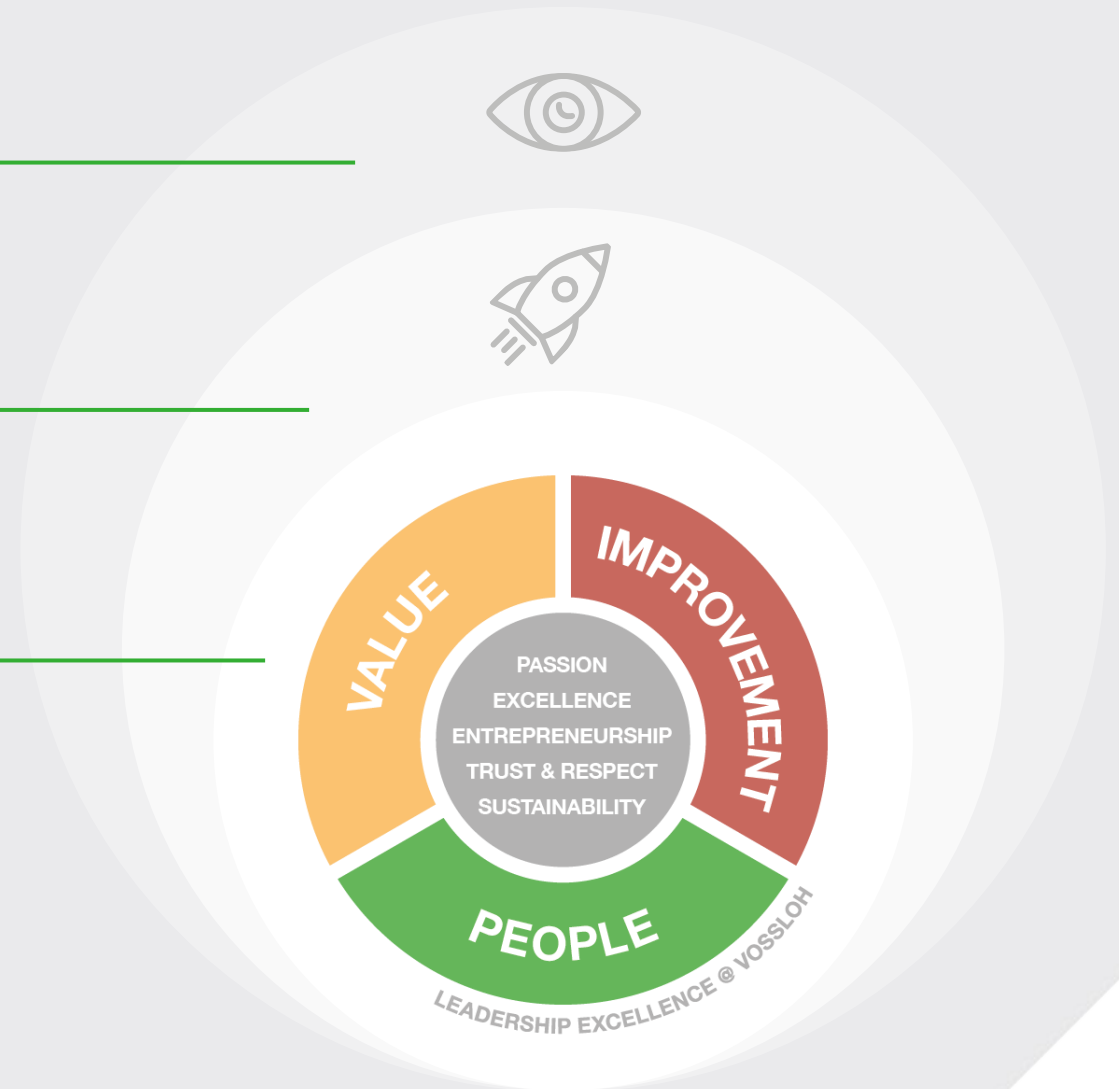
Sustainable, safe and convenient rail mobility to make the world a better place

Our mission

We enable green mobility with innovative and tailored rail infrastructure solutions

Our values

Passion
Excellence
Entrepreneurship
Trust & Respect
Sustainability



THE CORPORATE STRUCTURE

FOCUS ON THE RAIL TRACK



Core Components

Industrially manufactured standardized products, in large quantities for projects of the rail infrastructure

Business units:

Vossloh Fastening Systems
(Rail fastening systems)

Vossloh Tie Technologies
(esp. concrete ties)

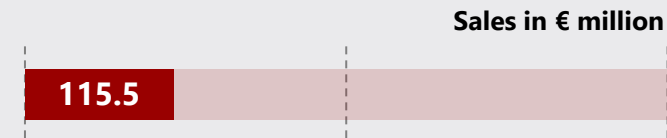


Customized Modules

Modular solutions customized to suit specific projects

Business unit:

Vossloh Switch Systems (Switch systems, Signaling products and systems)



Workforce

Lifecycle Solutions

Specialized services covering all aspects of the life cycle of rails and switches (esp. preventive and corrective maintenance / welding services / logistics)

Business unit:

Vossloh Rail Services

#1
worldwide

> 1bn
produced clamps

#1
in North America
and Australia

40+m
produced ties

#2
worldwide

560 km/h
Speed record for
driving over a
switch

80 km/h
working speed
HSG

40%
market share rail
milling in Europe

WE TAKE RESPONSIBILITY

LONG-TERM CORPORATE SUCCESS REQUIRES A BALANCE OF ECONOMIC, SOCIAL AND ENVIRONMENTAL INTERESTS

Sustainability as a corporate value

- / **enabling green mobility** forms Vossloh's guiding principle
- / Sustainability is a central element of Group strategy
- / Positive contribution and **sustainable business model** as a goal

Positive view of stakeholders

- / Customers take sustainability criteria into account when awarding contracts
- / **Outstanding ESG ratings** confirm Vossloh's sustainability performance
- / Employees demand purpose & positive contribution

New sustainability strategy

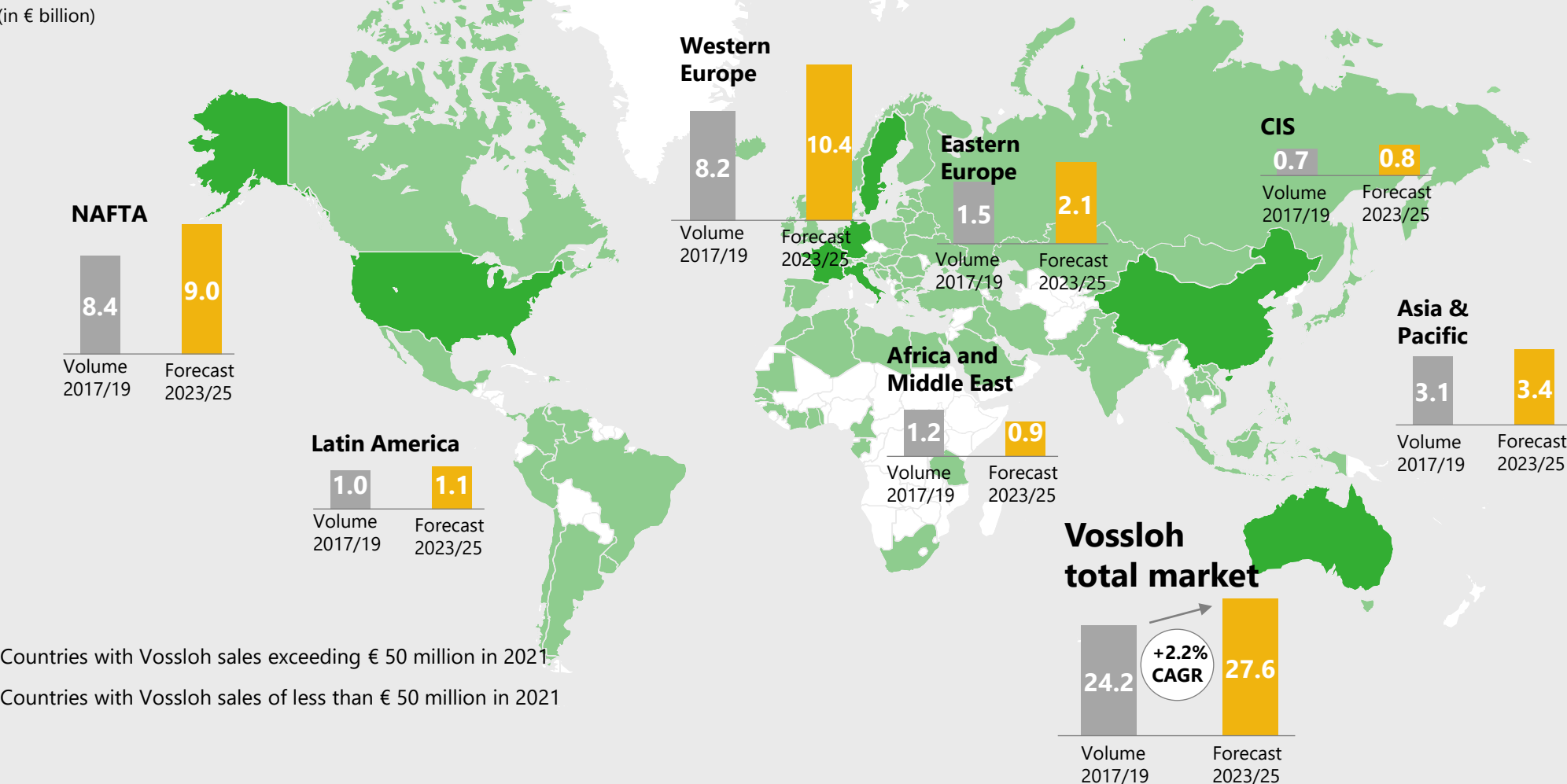
- / **Sustainability commitment** of the Executive Board renewed in 2021
- / Global sustainability organization established and key focus areas defined
- / **Group-wide sustainability** targets adopted, including carbon neutrality by 2030 (Scope1/2)

Sustainability in facts & figures

- / CO₂ intensity 2017-2021 (t/M€ sales) reduced by 22%.
- / **100% of sales** EU taxonomy eligible and **62% of sales** taxonomy aligned
- / **7 + 40** sustainability initiatives group-wide
- / Member of the UN Global Compact

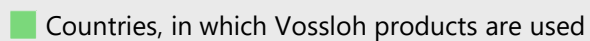
RAIL INFRASTRUCTURE MARKET

THE RAIL MARKET RELEVANT TO VOSSLOH IS GROWING AND OFFERS POTENTIALS



Source: World Rail Market Study forecast 2020 to 2025

BROAD POSITIONING, WORLDWIDE CUSTOMER ACCESS, PRODUCTS AND SERVICES IN >100 COUNTRIES



RAIL INVESTMENT PROGRAMS WORLDWIDE

FOR MORE TRAFFIC ON THE RAILS

USA

until 2026

- / Biden's Bipartisan Infrastructure Plan with a volume of **1 trillion USD**
- / **\$ 66 billion** for rail modernization, and a total of **\$ 89.9 billion** for public transit

Germany

until 2030

- / Initiative „Starke Schiene“ & „Leistungs- und Finanzierungsvereinbarung III“ (volume: ~€ **86 billion**)
- / „Digitale Schiene“ including interlocking technology/ETCS (volume ~ € 4 billion)

Italy

until 2026

- / EU Recovery and Resilience Facility: **€ 25 billion** for track modernization and extension
- / „Complementary Fund“: **€ 1.5 billion** for modernization of regional lines

Egypt

until 2030

- / „Egypt Vision 2030“: Expansion and modernization of the rail network including new high-speed lines (1,800 km) and expansion of the Cairo metro, on the basis of planned projects investments of roughly **\$ 50 billion**

Turkey

until 2025

- / Extension of railway network from 12.000 km to 18.000 km including extension of high-speed lines from 1.200 km to 5.500 km

Australia

until 2030

- / Infrastructure Investment Program with a total volume of **AUD 120 billion**
- / includes, for instance, the major projects Inland Rail **AUD 14.5 billion**, Melbourne Airport **AUD 5.0 billion**, Metronet **AUD 3.7 billion**

China

until 2035

- / Total Network Expansion from 150.000 km (2021) to 200.000 km (2035)
- / thereof high-speed (> 200 km/h) from ~40.000 km to 70.000 km

STRONG ORDER SITUATION

MAJOR SALES SUCCESSES - STRONG BASIS FOR ORGANIC GROWTH

8/5/2021 Vossloh wins major contract for the supply of infrastructure components in Norway

12/1/2021 Vossloh wins major contract in Turkey for the supply of rail infrastructure components for high-speed line

12/14/2021 Vossloh wins major order from China for rail fastening systems

1/19/2022 Vossloh wins order from China to supply world's first zero-emission high-speed grinding trains

2/3/2022 Vossloh wins one of the biggest infrastructure contracts in the company's history in Australia

2/23/2022 Vossloh wins another major order for rail fastening systems in China

3/28/2022 Vossloh wins further major order for rail fastening systems in China

5/16/2022 Vossloh to supply rail fastening systems for high-speed line in Egypt

FINANCIAL OVERVIEW H1/2022



VOSSLOH GROUP

SALES REVENUES SLIGHTLY ABOVE PREVIOUS YEAR'S LEVEL, PROFITABILITY IMPACTED BY HIGHER ENERGY AND MATERIAL PRICES

KEY GROUP INDICATORS

1-6/2021 1-6/2022

Sales revenues	€ mill.	462.6	476.4
EBITDA/EBITDA margin	€ mill./%	68.4 / 14.8	53.8 / 11.3
EBIT/EBIT margin	€ mill./%	42.4 / 9.2	28.9 / 6.1
Net income	€ mill.	20.6	17.3
Earnings per share	€	0.70	0.63
Free cash flow	€ mill.	(15.7)	(42.0)
Capital expenditure	€ mill.	19.9	19.9
Value added	€ mill.	11.1	(3.7)

NOTES

Sales revenues up 3.0 percent; growth driven by Customized Modules and Lifecycle Solutions; Core Components significantly below the previous year's level

EBIT and **EBIT margin** as expected are lower year over year, mainly due to a sharp increase in material and energy prices and a change in the project mix; EBIT contributions at Core Components have fallen by roughly half, while Customized Modules and Lifecycle Solutions are slightly higher year over year

Net income was only €3.3 million lower than the previous year, in particular due to significantly lower tax expense; **earnings per share** in Q2/2022 was even higher year over year (€0.60 vs. €0.55)

Free cash flow noticeably below previous year, mainly due to strong working capital build-up in H1/2022 (>€50 million)

Capital expenditure at previous year's level overall; Core Components invested less, while Customized Modules and Lifecycle Solutions invested more

Value added was lower year over year due to lower EBIT, but positive again in Q2/2022 at €4.3 million

VOSSLOH GROUP

EQUITY RATIO REMAINS AT HIGH LEVEL, NET DEBT INCREASED DUE TO RISE IN WORKING CAPITAL

KEY GROUP INDICATORS		1-6/2021 6/30/21	2021 12/31/21	1-6/2022 6/30/22
Equity	€ mill.	569.1	587.9	596.0
Equity ratio	%	44.6	45.6	43.4
Average working capital	€ mill.	197.9	194.7	201.6
Average working capital intensity	%	21.4	20.6	21.2
Closing working capital	€ mill.	206.3	175.6	229.2
Average capital employed	€ mill.	894.3	896.9	931.0
Closing capital employed	€ mill.	901.5	901.6	962.5
Net financial debt	€ mill.	241.3	215.6	281.2

NOTES

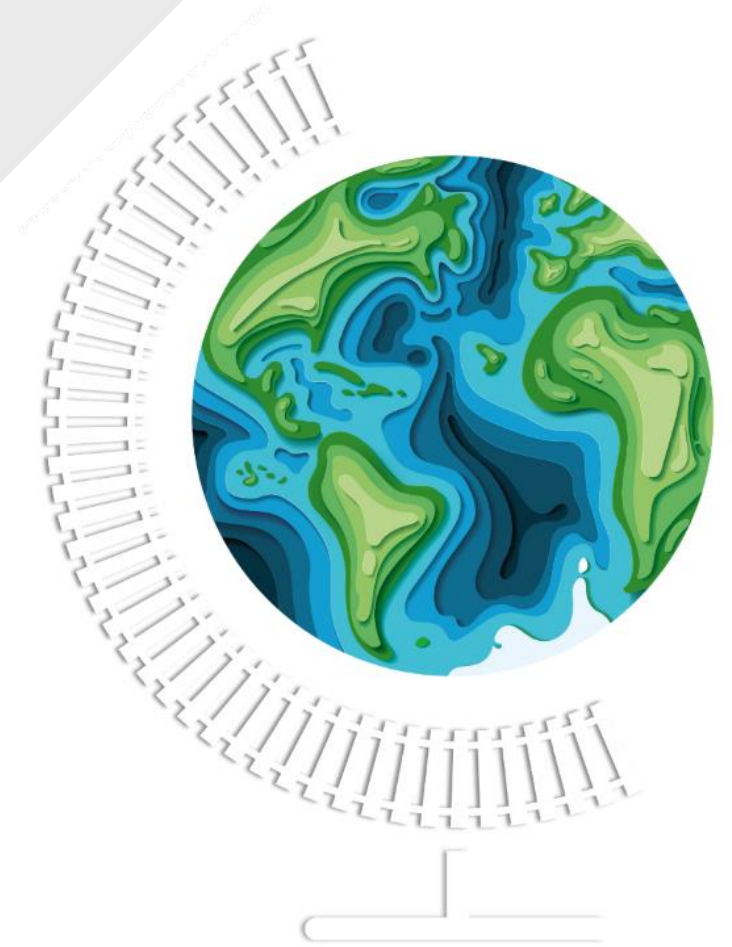
Equity has increased further since year-end 2021 despite dividend payments, in particular due to positive net income; the **equity ratio** remains high at 43.4 percent

Closing working capital significantly higher year over year, also due to increased procurement prices and stockpiling of materials to minimize risk of supply bottlenecks; **average working capital intensity** nevertheless slightly lower than in H1/2021

Closing capital employed increased significantly compared with the reporting date of the previous year's period and since year-end 2021, in particular due to increases in fixed assets and working capital

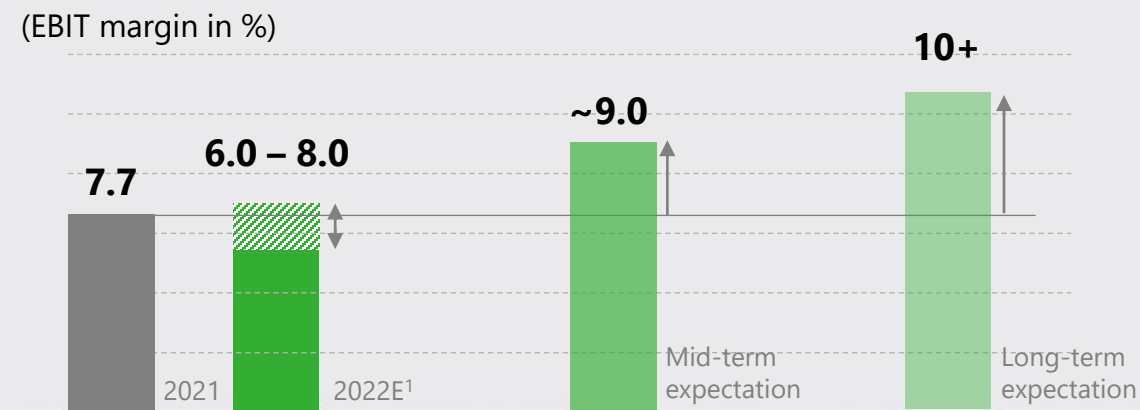
Net financial debt including lease liabilities increased by €39.9 million compared to end of H1/2021, mainly due to negative FCF and dividend payments in H1/2022; significant decrease in net financial debt expected by end of year

OUTLOOK



GUIDANCE 2022 AND MID-TERM AMBITIONS

FURTHER SALES GROWTH AND INCREASING PROFITABILITY TARGETED



Sales

- / Organic sales growth with CAGR of 4 - 5% significantly above expectations of relevant studies (UNIFE forecasts growth of 2.2%)
- / Focus on additional growth through acquisitions and cooperations

Profitability

- / Double-digit EBIT margins targeted for all business units in the mid-term, corresponding to an EBIT margin of around 9% in the Group
- / Long-term goal of double-digit EBIT margin in the Group

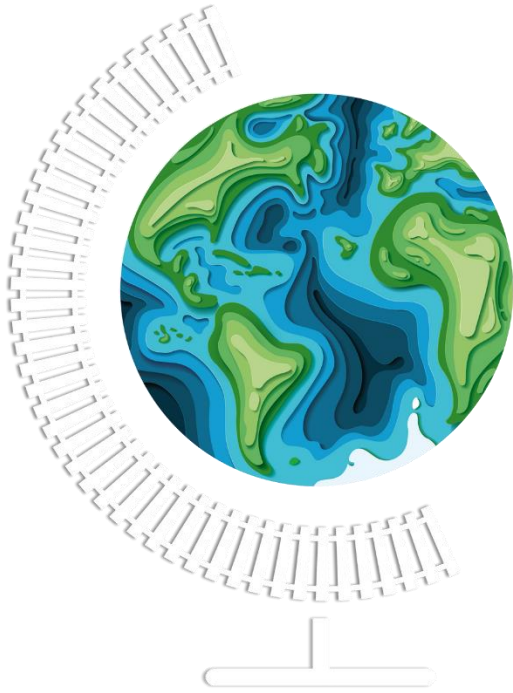
¹ Sales revenues and profitability guidance for 2022 adjusted on May 12.

DISCLAIMER

NOTE

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**THANK YOU FOR YOUR TIME.
Q&A**