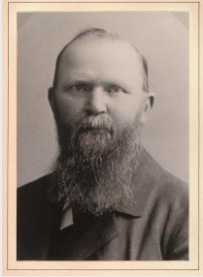


WARBURG HIGHLIGHTS CONFERENCE 2022

Oliver Schuster, CEO



VOSSLOH'S HISTORY



Foundation

of the company Eduard Vossloh, headquartered in Werdohl

1888

Foundation

of Stahlberg-Roensch GmbH in Hamburg

1948



Creation

of the current Vossloh AG, which is listed on the stock exchange

1990

Takeover

of the Stahlberg-Roensch Group, track maintenance and logistics services

2010

1904

Foundation

of the Société de Construction et d'Embranchements Industriels in Soissons



Kleisenfabrikation, Massenherstellung von Artikeln aus Eisen, Stahl und Metall, gestanzt, gesogen und geprägt • Kalbwalzwerk • Drahtzieherei • Rohrwalzwerk • Rohrzieherei, auch von Profilen

1967

Patent

for the first elastic track fastening system

2002

Acquisition

of the French Cogifer Group; expansion of the product range with switches and signalling components

VOSSLOH'S HISTORY

Sale

of Rail Vehicles, Spanish locomotive and tramway manufacturer, to Stadler Rail AG

2015

Acquisition

of the Australian sleeper manufacturer Austrak and the milling business of STRABAG Rail GmbH

2018



2014

Realignment

of the Group into a company focused exclusively on rail infrastructure



2017

Acquisition

of Rocla Concrete Tie, Inc. portfolio expansion with concrete ties and crossing panels for the North American market; sale of Electrical Systems, a supplier of electrical equipment for rail and commercial vehicles, to Knorr Bremse

2020

Completion of realignment

to a purely rail infrastructure-focused company; sale of Locomotives, manufacturer of diesel electric locomotives, to CRRC ZELC

VOSSLOH CORPORATE VIDEO

<https://www.vossloh.com/en/company/>



THE STRATEGY

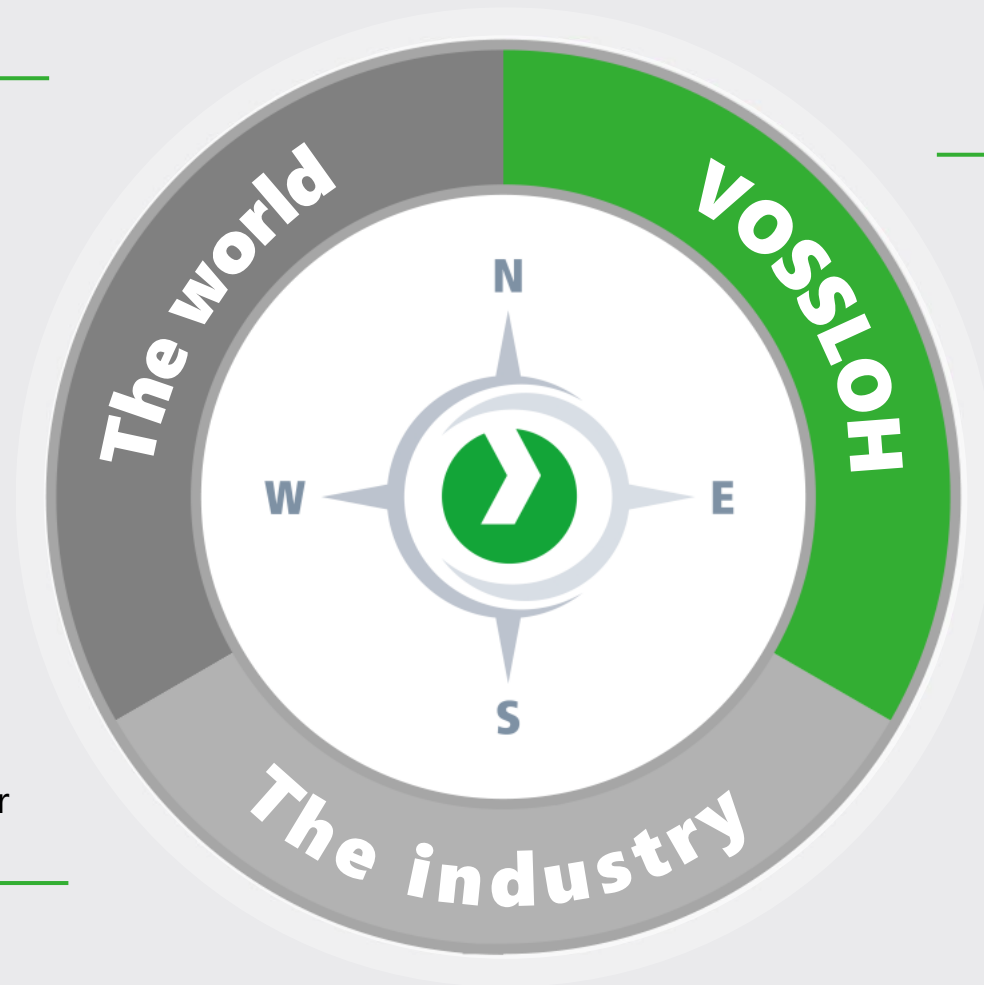
VOSSLOH IS PERFECTLY POSITIONED TO SERVE THE NEED FOR HIGHER TRACK AVAILABILITY

Shift to Rail

Global megatrends
Need for more transportation
Clean modes of transportation

Track availability as key

Increase of rail traffic on existing infrastructure
Track availability as key success factor for rail network operator



Unique position

Unique and comprehensive product and service portfolio
Understanding of the rail track as a system
Global market presence and customer access
Solutions for higher track availability

OUR VISION

MAKE THE WORLD A BETTER PLACE

Our vision

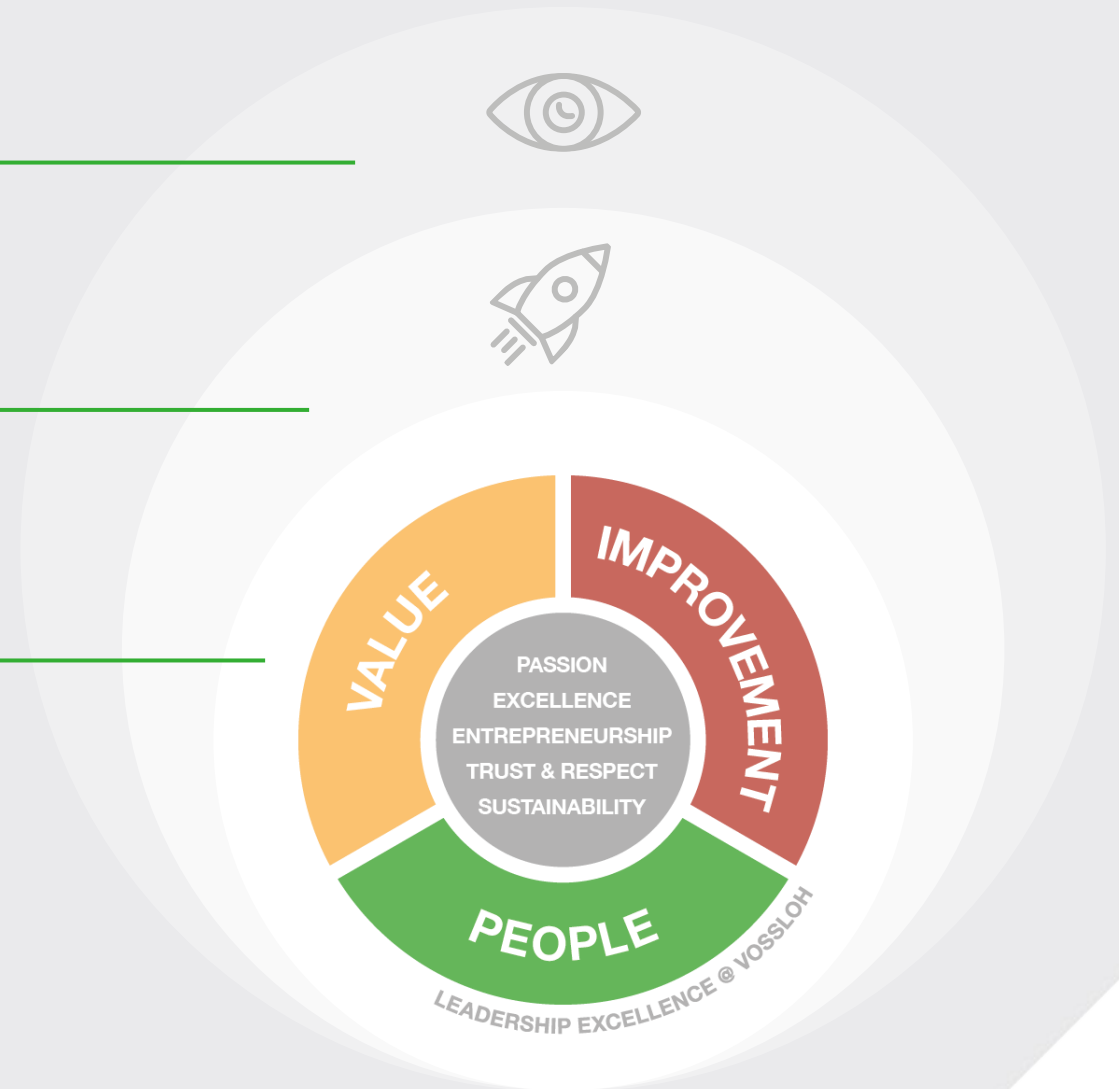
Sustainable, safe and convenient rail mobility to make the world a better place

Our mission

We enable green mobility with innovative and tailored rail infrastructure solutions

Our values

Passion
Excellence
Entrepreneurship
Trust & Respect
Sustainability



THE CORPORATE STRUCTURE

FOCUS ON THE RAIL TRACK



Core Components

Industrially manufactured standardized products, in large quantities for projects of the rail infrastructure

Business units:

Vossloh Fastening Systems
(Rail fastening systems)

Vossloh Tie Technologies
(esp. concrete ties)

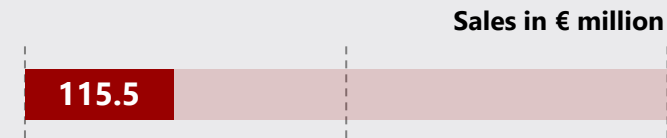


Customized Modules

Modular solutions customized to suit specific projects

Business unit:

Vossloh Switch Systems (Switch systems, Signaling products and systems)



Workforce

Lifecycle Solutions

Specialized services covering all aspects of the life cycle of rails and switches (esp. preventive and corrective maintenance / welding services / logistics)

Business unit:

Vossloh Rail Services

#1
worldwide

> 1bn
produced clamps

#1
in North America
and Australia

40+m
produced ties

#2
worldwide

560 km/h
Speed record for
driving over a
switch

80 km/h
working speed
HSG

40%
market share rail
milling in Europe

WE TAKE RESPONSIBILITY

LONG-TERM CORPORATE SUCCESS REQUIRES A BALANCE OF ECONOMIC, SOCIAL AND ENVIRONMENTAL INTERESTS

Sustainability as a corporate value

- / **enabling green mobility** forms Vossloh's guiding principle
- / Sustainability is a central element of Group strategy
- / Positive contribution and **sustainable business model** as a goal

Positive view of stakeholders

- / Customers take sustainability criteria into account when awarding contracts
- / **Outstanding ESG ratings** confirm Vossloh's sustainability performance
- / Employees demand purpose & positive contribution

New sustainability strategy

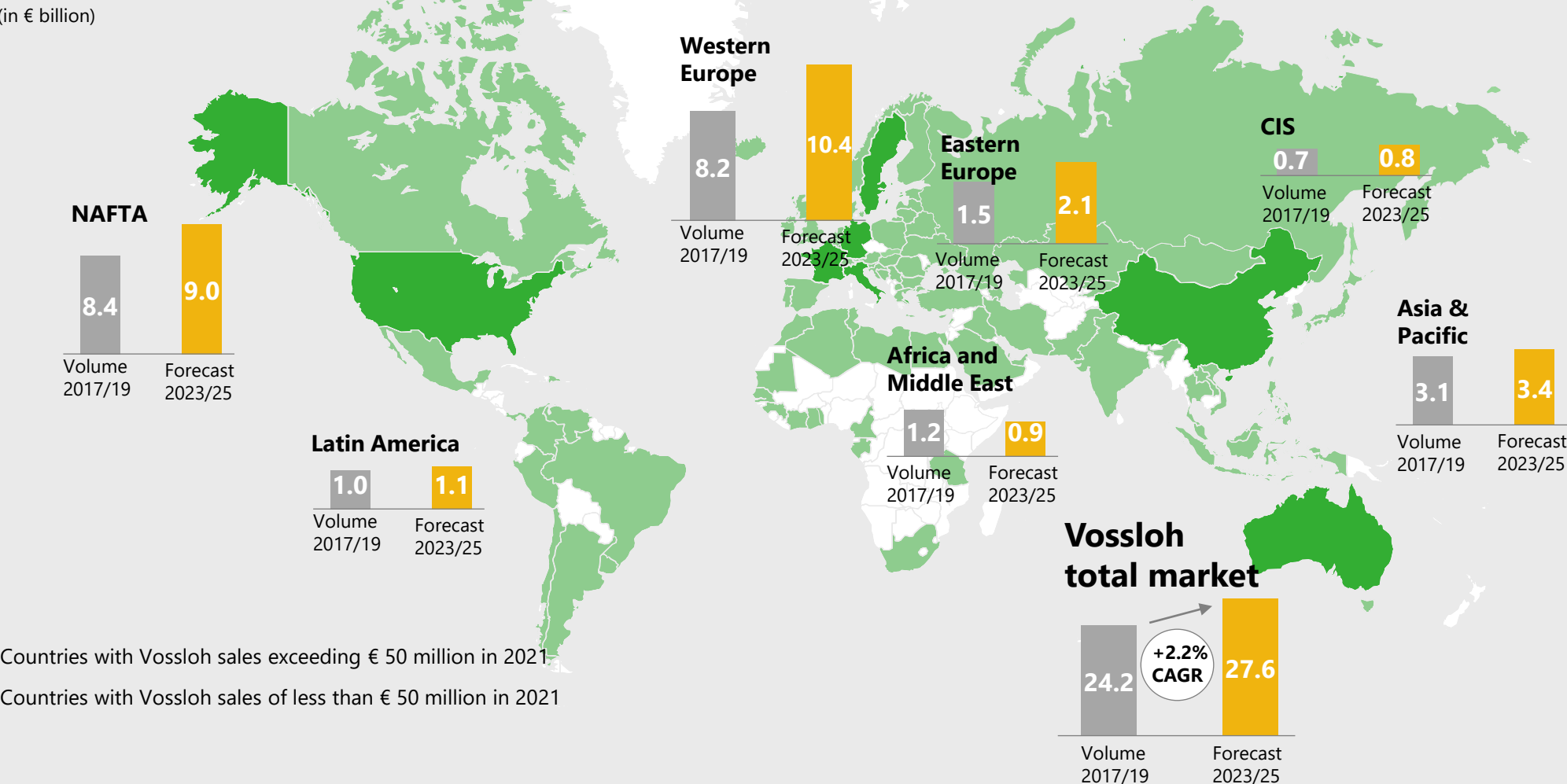
- / **Sustainability commitment** of the Executive Board renewed in 2021
- / Global sustainability organization established and key focus areas defined
- / **Group-wide sustainability** targets adopted, including carbon neutrality by 2030 (Scope1/2)

Sustainability in facts & figures

- / CO₂ intensity 2017-2021 (t/M€ sales) reduced by 22%.
- / **100% of sales** EU taxonomy eligible and **62% of sales** taxonomy aligned
- / **7 + 40** sustainability initiatives group-wide
- / Member of the UN Global Compact

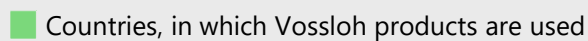
RAIL INFRASTRUCTURE MARKET

THE RAIL MARKET RELEVANT TO VOSSLOH IS GROWING AND OFFERS POTENTIALS



Source: World Rail Market Study forecast 2020 to 2025

BROAD POSITIONING, WORLDWIDE CUSTOMER ACCESS, PRODUCTS AND SERVICES IN >100 COUNTRIES



A donut chart illustrating the distribution of the world population by continent. The chart is divided into five segments, each representing a different continent and its corresponding percentage of the total population. The segments are: Europe (53%, green), Asia (23%, dark grey), America (10%, dark grey), Australia (11%, light grey), and Africa (3%, orange). The percentages are displayed inside or next to their respective segments.

Continent	Percentage
Europe	53%
Asia	23%
America	10%
Australia	11%
Africa	3%

Region	Number of people
Europe	239
Asia	219
Northern Europe	115
Australia	103
The Americas	90

RAIL INVESTMENT PROGRAMS WORLDWIDE

FOR MORE TRAFFIC ON THE RAILS

USA

until 2026

- / Biden's Bipartisan Infrastructure Plan with a volume of **1 trillion USD**
- / **\$ 66 billion** for rail modernization, and a total of **\$ 89.9 billion** for public transit

Germany

until 2030

- / Initiative „Starke Schiene“ & „Leistungs- und Finanzierungsvereinbarung III“ (volume: ~€ **86 billion**)
- / „Digitale Schiene“ including interlocking technology/ETCS (volume ~ € 4 billion)

Italy

until 2026

- / EU Recovery and Resilience Facility: **€ 25 billion** for track modernization and extension
- / „Complementary Fund“: **€ 1.5 billion** for modernization of regional lines

Egypt

until 2030

- / „Egypt Vision 2030“: Expansion and modernization of the rail network including new high-speed lines (1,800 km) and expansion of the Cairo metro, on the basis of planned projects investments of roughly **\$ 50 billion**

Turkey

until 2025

- / Extension of railway network from 12.000 km to 18.000 km including extension of high-speed lines from 1.200 km to 5.500 km

Australia

until 2030

- / Infrastructure Investment Program with a total volume of **AUD 120 billion**
- / includes, for instance, the major projects Inland Rail **AUD 14.5 billion**, Melbourne Airport **AUD 5.0 billion**, Metronet **AUD 3.7 billion**

China

until 2035

- / Total Network Expansion from 150.000 km (2021) to 200.000 km (2035)
- / thereof high-speed (> 200 km/h) from ~40,000 km to 70,000 km

STRONG ORDER SITUATION

MAJOR SALES SUCCESSES - STRONG BASIS FOR ORGANIC GROWTH

8/5/2021 Vossloh wins major contract for the supply of infrastructure components in Norway

12/14/2021 Vossloh wins major order from China for rail fastening systems

2/3/2022 Vossloh wins one of the biggest infrastructure contracts in the company's history in Australia

3/28/2022 Vossloh wins further major order for rail fastening systems in China

12/1/2021 Vossloh wins major contract in Turkey for the supply of rail infrastructure components for high-speed line

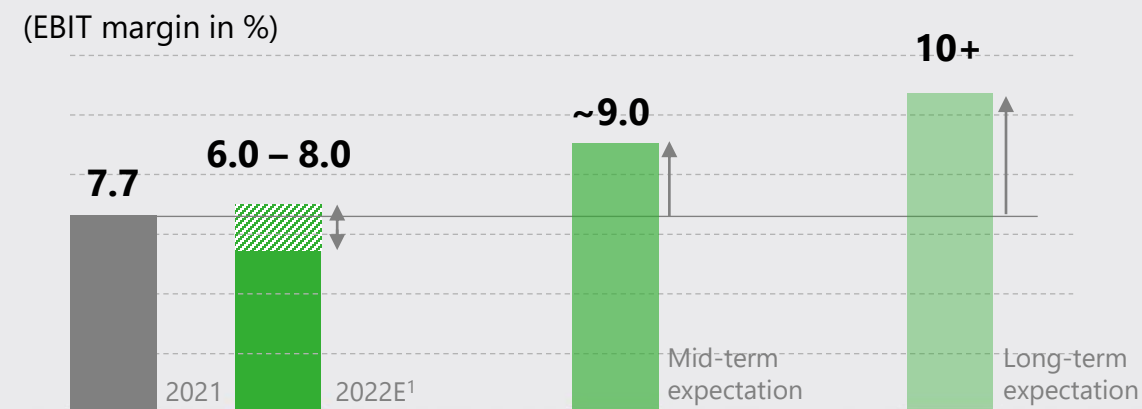
1/19/2022 Vossloh wins order from China to supply world's first zero-emission high-speed grinding trains

2/23/2022 Vossloh wins another major order for rail fastening systems in China

5/16/2022 Vossloh to supply rail fastening systems for high-speed line in Egypt

GUIDANCE 2022 AND MID-TERM AMBITIONS

FURTHER SALES GROWTH AND INCREASING PROFITABILITY TARGETED



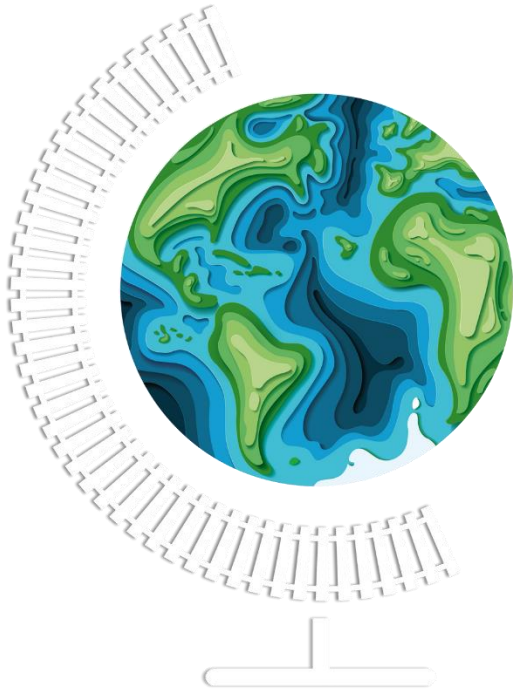
Sales

- / Organic sales growth with CAGR of 4 - 5% significantly above expectations of relevant studies (UNIFE forecasts growth of 2.2%)
- / Focus on additional growth through acquisitions and cooperations

Profitability

- / Double-digit EBIT margins targeted for all business units in the mid-term, corresponding to an EBIT margin of around 9% in the Group
- / Long-term goal of double-digit EBIT margin in the Group

¹ Sales revenues and profitability guidance for 2022 adjusted on May 12.



**THANK YOU FOR YOUR TIME.
Q&A**