

# Presentation to Investors

July 25, 2013, interim report as of June 30, 2013



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# Vossloh Group, H1/2013

Sales up 8.8%; however, EBIT at €12.5 million well down year-on-year

- **Vossloh Group's overall performance below budget:** EBIT down year-on-year due to shrinking EBIT at the Transportation division
- **Rail Infrastructure division's sales clearly up**, driven by international growth at Vossloh Fastening Systems; **Transportation division's sales slump** caused by project delays
- **EBIT margin and ROCE** below year-earlier level



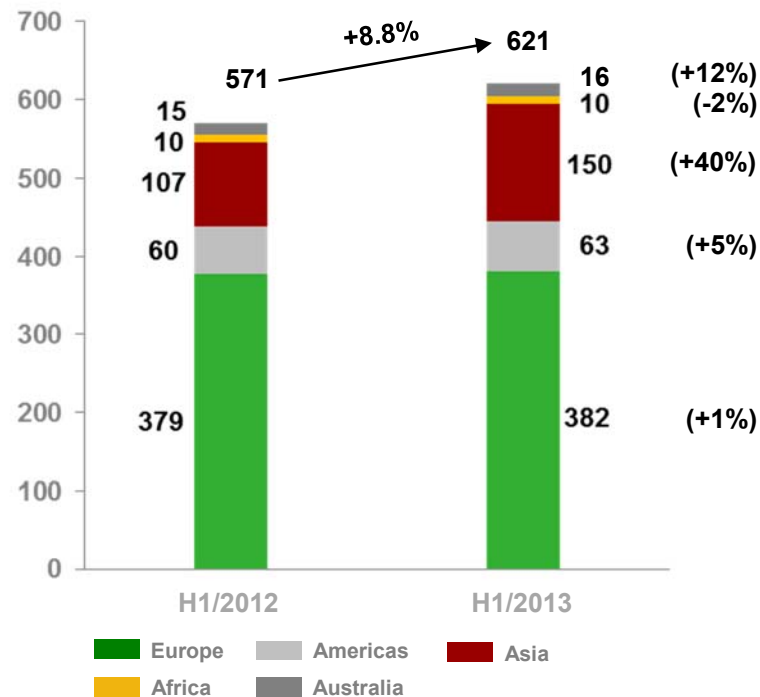
	H1/2012	H1/2013	Δ in %
<b>Sales (€ million)</b>	571.3	621.3	+8.8
<b>EBIT (€ million)</b>	31.0	12.5	-59.7
<b>EBIT margin (%)</b>	5.4	2.0	—
<b>Group earnings (€ million)</b>	14.6	(3.7)	—
<b>ROCE (%)*</b>	7.4	2.8	—
<b>Value added (€ million)*</b>	(10.7)	(25.7)	—
<b>Earnings per share (€)</b>	1.22	(0.31)	—
<b>Average headcount</b>	5,062	5,178	+2.3

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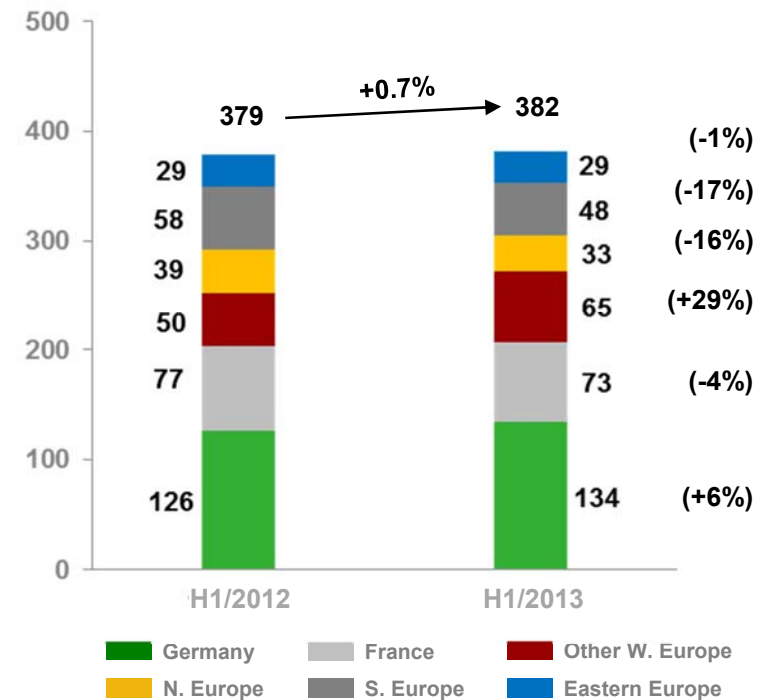
## Vossloh Group, H1/2013

Asian sales surging to €150 million; sales in Europe, the Americas and Australia climbing, in Africa virtually unchanged

Sales trend worldwide (€ million)



Sales trend in Europe (€ million)

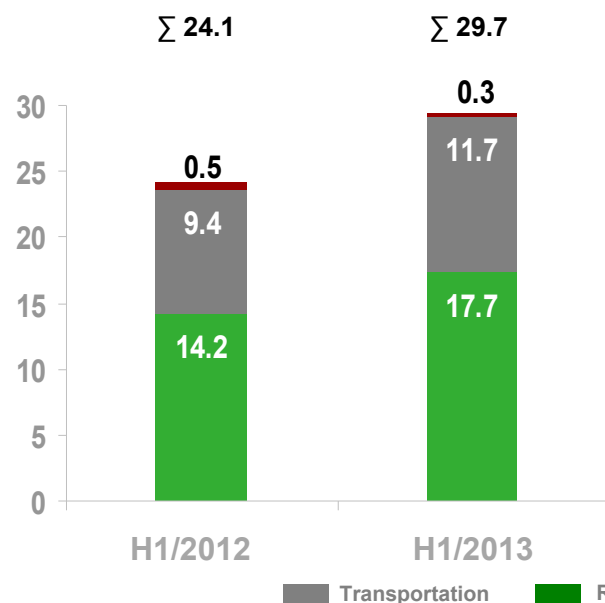


- Sales trend **in Europe** improved year-on-year thanks to higher sales mainly in **Germany** and **Great Britain**; sales in Northern and Southern Europe declining, in Eastern Europe stable
- Sales boosted in Brazil, Thailand, Morocco
- **Sales surge in Asia**; Vossloh Fastening Systems heightening sales in China, Kazakhstan, and Thailand
- **Non-European** sales share mounting to **38.5%** (up from 33.6%)

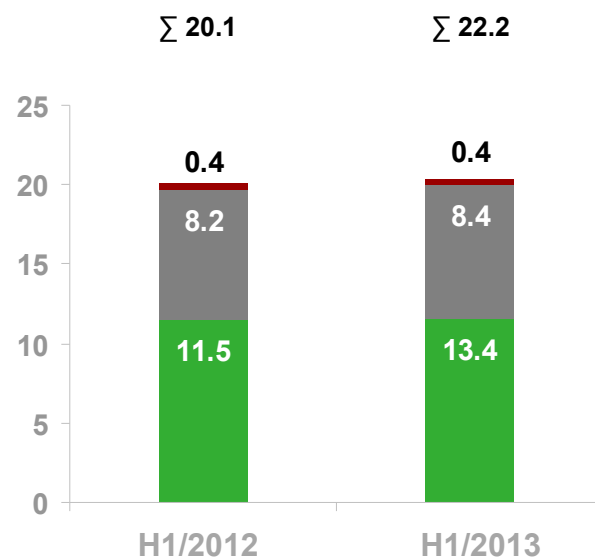
# Vossloh Group, H1/2013

## Capital expenditures stepped up at both divisions

Capital expenditures (€ million)



Amortization/depreciation (€ million)



€ million	H1/2012	H1/2013	Δ in %
<b>Group</b>			
Capex	24.1	29.7	+23.2
Amortiz./deprec.	20.1	22.2	+10.4
<b>Rail Infrastructure</b>			
Capex	14.2	17.7	+24.6
Amortiz./deprec.	11.5	13.4	+16.5
<b>Transportation</b>			
Capex	9.4	11.7	+25.5
Amortiz./deprec.	8.2	8.4	+2.4

- Capital expenditures by the **Vossloh Group** upscaled by 23.2% year-on-year
- Rail Infrastructure:** Lion's share of €8.4 million spent by Vossloh Rail Services (focus on mobile milling and mobile welding machines); capex volume of Vossloh Switch Systems at €7.9 million down from year-earlier level; capital outlays by Vossloh Fastening Systems at €1.4 million barely changed
- Transportation:** Major capex portion (€7.2 million) incurred at the Transportation Systems business unit's Spanish location (centering on the development of the Tramlink project and EURO 3000 locomotive); outlays by Vossloh Electrical Systems stepped up to €4.0 million (emphasis on test bay at the Düsseldorf location)

## Vossloh Group, H1/2013

### Freely available cash flow still in the red despite upturn in Q2

- **Gross cash flow** above year-earlier level
- **Cash flow from operating activities** for H1/2013 at a negative €16.7 million
- **Freely available cash flow** at a red €46.4 million in the wake of Q1/2013 working capital surge

Cash flow analysis (€ million)	H1/2012	H1/2013
<b>EBIT</b>	<b>31.0</b>	<b>12.5</b>
Amortization/depreciation/write-down of noncurrent assets (net after write-up)	20.2	22.3
Change in noncurrent accruals	(2.3)	19.6
<b>Gross cash flow</b>	<b>48.9</b>	<b>54.4</b>
Net book gain/loss from the disposal of tangibles/intangibles	0.0	0.0
Change in working capital	57.4	(73.8)
Noncash change in shares in associated affiliates, other noncash income/expenses (net), change in other assets/liabilities	(16.5)	10.3
Income taxes paid	(5.2)	(7.7)
<b>Cash flow from operating activities</b>	<b>84.6</b>	<b>(16.7)</b>
Cash outflow for additions to tangibles/intangibles	(24.1)	(29.7)
<b>Freely available cash flow*</b>	<b>60.5</b>	<b>(46.4)</b>

\* Before investments in other noncurrent financial instruments and before acquisitions, disposal of consolidated subsidiaries and dividend payout



## Vossloh Group, H1/2013

Working capital up, capital employed higher year-on-year also due to additional fixed assets, net financial debt climbing

- **Total assets** up year-on-year due to rise in fixed assets, inventories and trade receivables
- **Total equity** moving up 2.2%
- **Working capital swelling** due to higher trade receivables and piled-up inventories; **capital employed** boosted year-on-year by increased working capital and additional fixed assets
- **Net financial debt** at H1-end slightly improved quarter-on-quarter



	6/30/2012	6/30/2013	Δ in %
<b>Total assets (€ million)</b>	1,566.4	1,641.7	+4.7
<b>Total equity (€ million)</b>	467.3	477.6	+2.2
<b>Equity ratio (%)</b>	29.8	29.1	–
<b>Average working capital (€ million)*</b>	203.0	227.8	+12.2
<b>Average working capital intensity (%)</b>	17.8	18.3	–
<b>Closing working capital (€ million)*</b>	175.7	233.9	+33.1
<b>Closing working capital intensity (%)</b>	15.4	18.8	–
<b>Average capital employed (€ million)*</b>	833.2	899.5	+8.0
<b>Closing capital employed (€ million)*</b>	821.7	905.9	+10.2
<b>Net financial debt (€ million)</b>	225.3	288.1	+27.9
<b>Net leverage (%)</b>	48.2	60.3	–

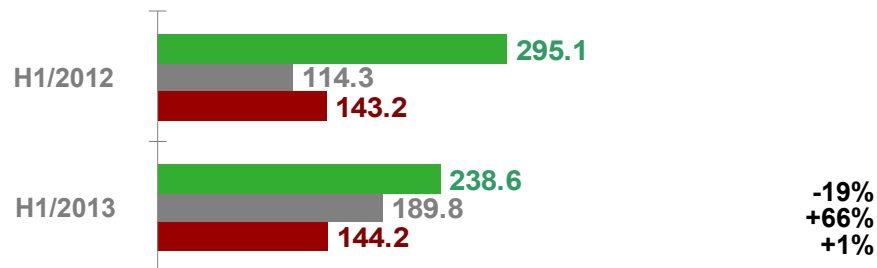
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## Vossloh Group, H1/2013

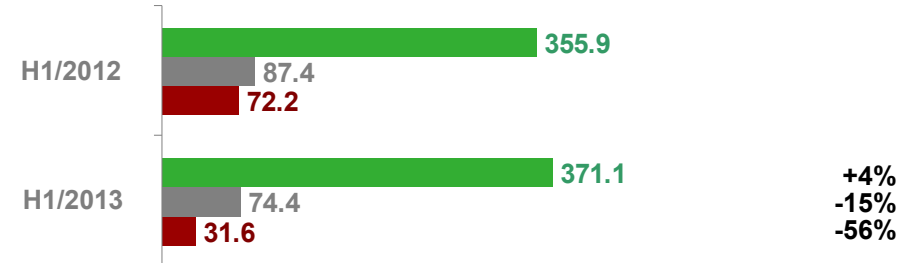
Order intake at €618.3 million up year-on-year, order backlog continuing tall at €1,544.7 million

Order backlog, sales and order intake by business unit (€ million)

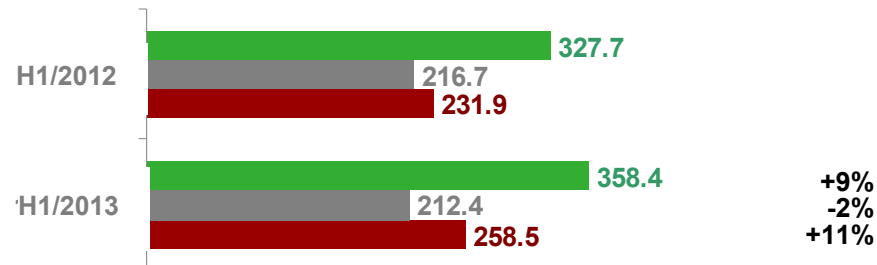
### Vossloh Fastening Systems



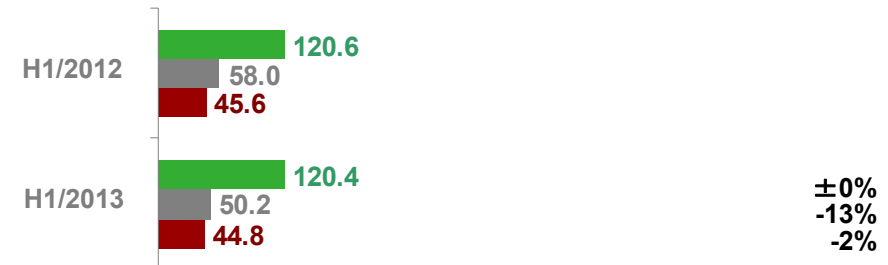
### Vossloh Rail Vehicles



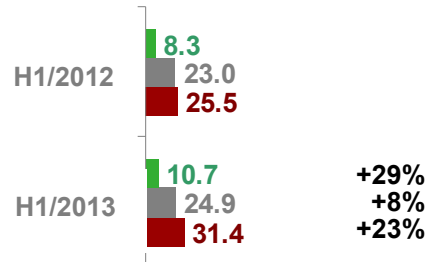
### Vossloh Switch Systems



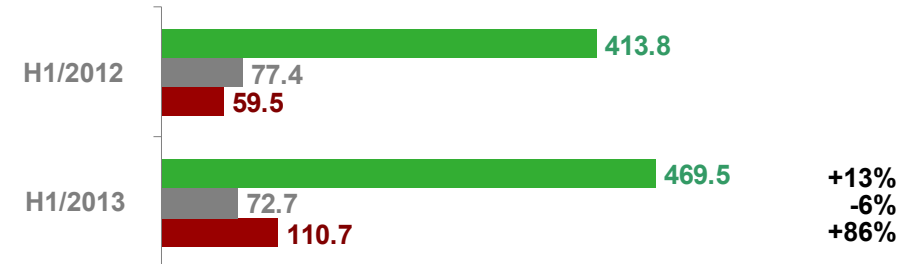
### Vossloh Locomotives



### Vossloh Rail Services



### Vossloh Electrical Systems



■ Order backlog   
 ■ Sales   
 ■ Order intake



## Rail Infrastructure division, H1/2013

Division sales surge driven by Vossloh Fastening Systems; EBIT and EBIT margin significantly outperforming year earlier

- **Sales** hike driven by **Vossloh Fastening Systems**
- Revenue by **Vossloh Rail Services** reviving
- Sales by **Vossloh Switch Systems** inching down
- **EBIT** jumping, boosted by the Fastening Systems business unit; **EBIT margin** significantly up year-on-year to 9.9%
- Location closedown weighs on Vossloh Switch Systems' EBIT
- **Capital employed** ratcheted up in the wake of sales growth and the resulting increase in working capital and fixed assets
- **ROCE** and **value added** definitely upgraded year-on-year



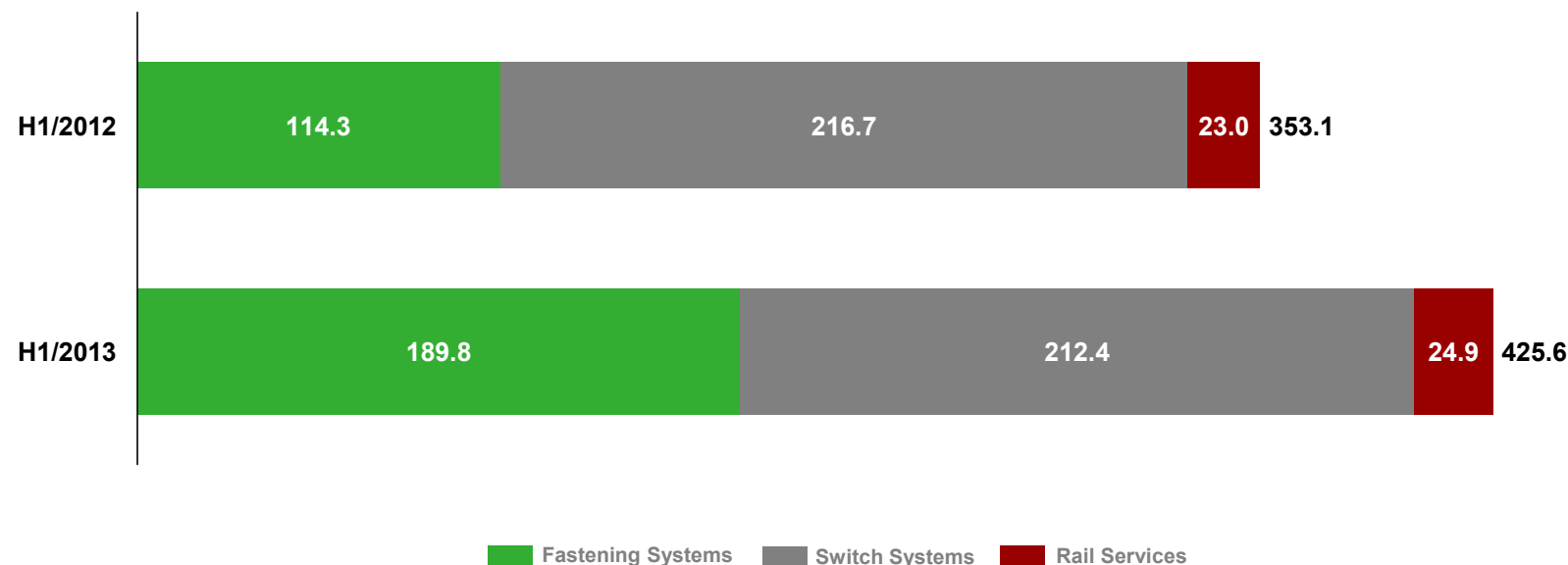
	H1/2012	H1/2013	Δ in %
<b>Sales (€ million)</b>	353.1	425.6	+20.5
<b>EBIT (€ million)</b>	31.7	41.9	+32.2
<b>EBIT margin (%)</b>	9.0	9.9	—
<b>Average working capital (€ million)*</b>	244.6	268.5	+9.8
<b>Average capital employed (€ million)*</b>	701.0	745.0	+6.3
<b>Closing capital employed (€ million)*</b>	713.0	754.3	+5.8
<b>ROCE (%)*</b>	9.1	11.3	—
<b>Value added (€ million)*</b>	(3.3)	10.3	—

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## Rail Infrastructure division, H1/2013

Sales leap by Vossloh Fastening Systems, revival at Vossloh Rail Services, sales by Vossloh Switch Systems inching down

Sales trend by business unit



- **Vossloh Fastening Systems** boosts sales by 66.1%, prime driver being a major order from China; sales in Kazakhstan and Russia likewise up
- Sales by **Vossloh Switch Systems** inching down 2.0% year-on-year; Q2 sales above year earlier
- Revenue by **Vossloh Rail Services** heightened by 8.3% year-on-year, revival of revenue from high-speed grinding

## Transportation division, H1/2013

Project delays depress sales; negative EBIT also caused by substantially higher provision for damages claimed

- **Sales declining** at both business units, mainly in the wake of project delays
- **EBIT** and **EBIT margin** slumping year-on-year due to a significantly increased provision for damages claimed, as well as to reduced workloads and plunging profit contributions
- **ROCE** and **value added** in the red



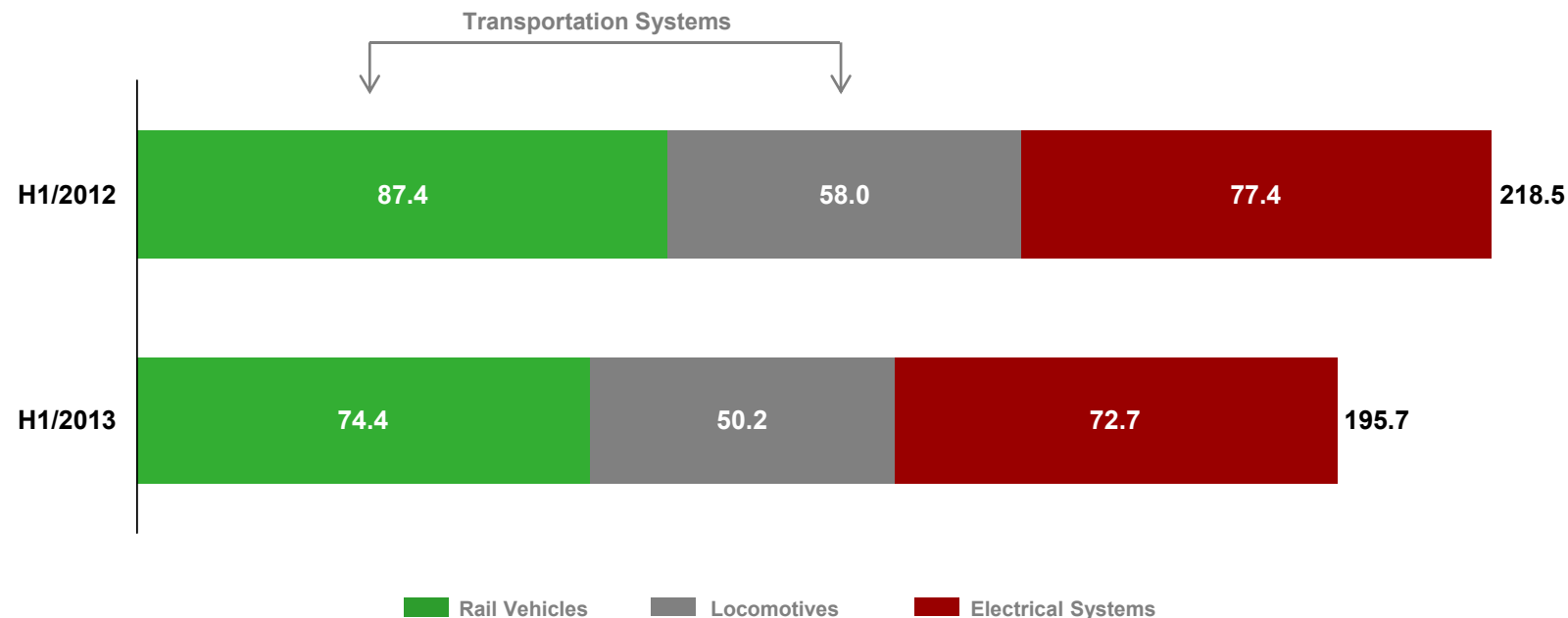
	H1/2012	H1/2013	Δ in %
<b>Sales (€ million)</b>	218.5	195.7	-10.4
<b>EBIT (€ million)</b>	9.3	(17.8)	—
<b>EBIT margin (%)</b>	4.3	(9.1)	—
<b>Average working capital (€ million)*</b>	(36.7)	(35.7)	+2.7
<b>Average capital employed (€ million)*</b>	125.8	146.7	+16.6
<b>Closing capital employed (€ million)*</b>	96.2	146.0	+51.8
<b>ROCE (%)*</b>	14.8	(24.2)	—
<b>Value added (€ million)*</b>	3.0	(24.0)	—

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## Transportation division, H1/2013

Project delays cause sales by both business units to shrink

Sales trend by business unit (€ million)



- Sales by **Vossloh Transportation Systems** shrinking by 14.3%, decline at both locations (Kiel and Valencia) due to idling capacities in the wake of fewer contract awards
- Sales by **Vossloh Electrical Systems** dipping 6.1% year-on-year, primarily on account of delays in the execution of major projects

# Vossloh Group, prospects 2013

Sales rise budgeted

EBIT probably significantly below prior year

- **Sales expected to rise**, also based on the unchanged tall order backlog of over €1.5 billion
- **Rail Infrastructure division:** growth through further internationalization
- **Transportation division:** sales to lag behind despite solid order backlog; growth prospects for 2014 and 2015
- Given the increased provisions and project delays at Transportation, the Group's EBIT 2013 is likely to remain significantly below prior year



	2012	2013p
Sales (€ million)	1,243.0	approx. +5%
EBIT margin (%)	7.8	4–5
Average working capital (€ million)*	204.8	+>10%
Capital expenditures (€ million)	61.1	rising
Average capital employed (€ million)*	845.5	+10%
ROCE (%)*	11.5	<8.5
Value added (€ million)*	13.0	negative

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# Financial diary and contacts

## Financial diary

- October 30, 2013 Publication of interim report as of September 30, 2013
- March 2014 Publication of the Group's financial information 2013, press conference, investors conference
- May 29, 2014 Annual General Meeting

## Contacts

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