# Presentation to Investors and Analysts: Interim Report as of March 31, 2011

May 4, 2011



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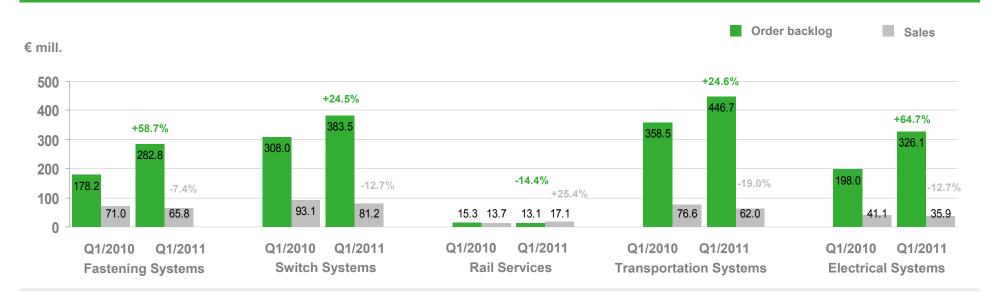
# Order intake at €622.8 million and order backlog at €1,448.2 million both reaching all-time highs

#### Order intake:

- ► Fastening Systems: €142.6 million (+49.8%)
- ► Switch Systems: €153.8 million (+14.8%)
- ► Rail Services: €29.3 million (+1.0%)

- Transportation Systems: €169.5 million (up from a negative €13.0 million)
- ► Electrical Systems: €129.9 million (up from €17.0 million)

### Order backlog and sales



### Several reasons for a weak start into 2011

- ➤ Sales down by 12.1% or €35.9 million; project delays and suspended shipments hamper business at Rail Infrastructure; Transportation sales receding as expected
- ▶ EBIT and EBIT margin shrinking, also due to higher raw material cost ratio
- ► Value added negative

		Q1/2010	Q1/2011	$\Delta$ in %
Sales	€ mill.	295.4	259.5	-12.1
EBIT	€ mill.	35.4	17.9	-49.5
EBIT margin	%	12.0	6.9	_
Group earnings	€ mill.	22.8	10.4	-54.6
Earnings per share	€	1.71	0.78	-54.6
ROCE	%	16.4	8.8	<del>_</del>
Value added	€ mill.	11.6	(2.3)	_
Quarterly average headcount		4,980	4,937	-0.9



## Working capital, capital employed and net financial debt all improved

- ► Working capital whittled down
- ► Capital employed trimmed

**Net financial debt** 

**Net leverage** 

▶ Net financial debt and net leverage slashed

		3/31/2010	12/31/2010	3/31/2011
Total assets	€ mill.	1,413.3	1,405.8	1,444.3
Total equity	€ mill.	525.8	580.0	593.9
Equity ratio	%	37.2	41.3	41.1
Average working capital	€ mill.	301.3	309.0	219.8
Average working capital intensity	%	25.5	22.9	21.2
Closing working capital	€ mill.	305.6	258.0	190.7
Closing working capital intensity	%	25.5	19.1	18.4
Average capital employed	€ mill.	864.8	884.5	8.808
Closing capital employed	€ mill.	866.3	848.6	776.3

€ mill.

%

196.5

37.4

136.6

23.5





70.0

11.8

## Cash flow from operating activities far in the black

Cash flow analysis (€ mill.)	Q1/2010	Q1/2011
EBIT	35.4	17.9
Amortization/depreciation/write-down (less write-up) of noncurrent assets	8.4	9.7
Net result of discontinued operations	_	_
Change in noncurrent accruals	(2.8)	(4.3)
Gross cash flow	41.0	23.3
Net book loss/(gain) from the disposal of tangible and intangibles	0.0	(1.6)
Change in working capital	(55.6)	60.0
Noncash change in shares in associated affiliates, other noncash income/expenses (net), change in other assets/liabilities (net)	(6.1)	(3.1)
Cash outflow for income taxes	(6.3)	(6.9)
Net cash (used in)/provided by operating activities	(27.0)	71.7
Cash outflow for additions to tangibles/intangibles	(10.7)	(14.8)
Freely available cash flow¹	(37.7)	56.9

<sup>➤</sup> Cash flow from operating activities improved year-on-year by nigh €100 million



<sup>1</sup> Before additions to other noncurrent financial instruments and before M&A, divestment of consolidated subsidiaries and dividend payout

<sup>➤</sup> Freely available cash flow at €56.9 million

### Rail Infrastructure, Q1/2011

## Project delays and shipment suspension slacken business

- ► Sales shrinking year-on-year by 8.2%
- ► EBIT and EBIT margin significantly lower
- ► Fastening Systems sales down 7.4% to €65.8 million
- **Switch Systems sales** falling 12.7% to €81.2 million
- ► Rail Services sales up 25.4% to €17.1 million

		Q1/2010	Q1/2011	∆ in %
Sales	€ mill.	177.6	163.1	-8.2
EBIT	€ mill.	31.0	15.6	-49.6
EBIT margin	%	17.4	9.6	_
Average working capital	€ mill.	261.1	224.5	-14.0
Closing working capital	€ mill.	263.7	217.8	-17.4
Average capital employed	€ mill.	667.9	651.1	-2.5
Closing capital employed	€ mill.	674.9	640.9	-5.0
ROCE	%	18.5	9.6	_
Average value added	€ mill.	12.6	(0.7)	_

### **Transportation, Q1/2011**

# Vossloh Rail Vehicles sales wilting as expected, Vossloh Locomotives' doubled

- ► Sales showing downturn
- ▶ EBIT and EBIT margin below year-earlier level
- ▶ ROCE above 15% benchmark despite weaker operating activities
- ► Transportation Systems sales down 19.0% to €62.0 million; Vossloh Locomotives doubling sales to €25.5 million (+97.7%); Vossloh Rail Vehicles reporting 42.7% sales drop to €36.5 million
- ► Electrical Systems sales declining 12.7% to €35.9 million

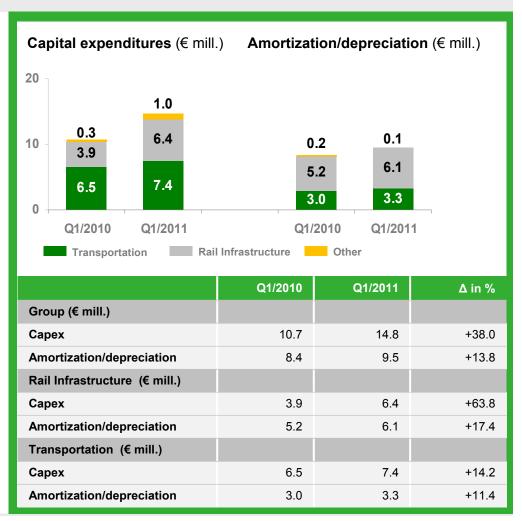
		Q1/2010	Q1/2011	∆ in %
Sales	€ mill.	117.7	96.4	-18.1
Sales 	€ 111111.	117.7	90.4	-10.1
EBIT	€ mill.	9.0	6.1	-32.7
EBIT margin	%	7.6	6.3	_
Average working capital	€ mill.	48.0	(1.8)	_
Closing working capital	€ mill.	53.2	(14.1)	_
Average capital employed	€ mill.	186.6	151.2	-19.0
Closing capital employed	€ mill.	193.4	138.9	-28.2
ROCE	%	19.3	16.0	_
Average value added	€ mill.	3.9	2.3	-41.1





### High capex and amortization/depreciation as budgeted

- ➤ Vossloh Group: in line with current capex program, Q1 outlays boosted by 38.0% to €14.8 million
- ➤ Rail Infrastructure: €2.7 million for projects at the Switch Systems business unit, €1.8 million for Vossloh Fastening Systems. Vossloh Rail Services spending €1.9 million
- ➤ Transportation: capex of €2.9 million at Transportation Systems, another €4.5 million at Electrical Systems





### **Vossloh stock**

## Share price continuing at a high level in Q1/2011

#### ► Performance Q1/2011:

DAX:	+1.8%
MDAX:	+1.8%
Vossloh:	-1.2%

► Closing price as per
March 31, 2011: €94.39

**Q1/2011 high/low:** €100.35/€78.03

Average daily trading volume (1,000 shares)
 in Q1/2011: 72.4
 in Q1/2010: 79.9

► Number of shares outstanding

at March 31, 2011: 13.325 mill.

► Market capitalization

at March 31, 2011: €1,258 mill.

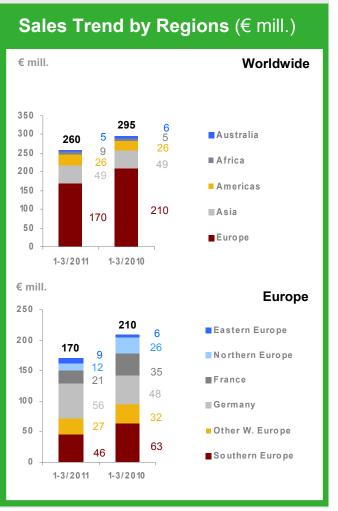
### Vossloh stock price trend from 1/1/2011–3/31/2011



### Non-European share of total sales at 34.4%

- ► European sales down 18.7%
- ► German sales climbing to €56.3 million
- Non-European sales edging down 4.0% to €89.3 million, equivalent to 34.4% of group sales (up from 29.1%)
- ► Sales growth in the Americas and MENA

	Q1/2010 in € mill.	in %	Q1/2011 in € mill.	in %	Δ in %
Europe	209.5	70.9	170.2	65.6	-18.7
Americas	25.9	8.7	26.3	10.1	+1.5
Asia	49.2	16.7	48.9	18.8	-0.1
Africa	4.7	1.6	9.2	3.6	+95.7
Australia	6.1	2.1	4.9	1.9	-19.7
Total	295.4	100.0	259.5	100.0	-12.2



## Vossloh Group, 2010–2012p

### Favorable outlook reaffirmed

- ➤ Order backlog supports 2011 and 2012 budgets; large contracts especially upgrade prospects for Transportation
- ► Capex program continued in order to seize market opportunities whenever deemed expedient
- ► Ample financial scope for M&A in selected areas

	2010	2011p	2012p
Sales	€1,351.3 mill.	approx. €1.4 bill.	approx. €1.5 bill.
EBIT	€152.1 mill.	>€160 mill.	>€170 mill.
EBIT margin	11.3%	11%–11.5%	11%–11.5%
Earnings per share*	€6.92	approx. €7.20	approx. €7.50
Average working capital	€309.0 mill.	approx. €310 mill.	approx. €330 mill.
Capital expenditures	€57.9 mill.	approx. €90 mill.	approx. €60 mill.
Average capital employed	€884.5 mill.	€900–950 mill.	>€950 mill.
ROCE	17.2%	approx. 17%	approx. 18%
Value added	€54.8 mill.	approx. €65 mill.	approx. €75 mill.
Net financial debt	€136.6 mill.	€100–150 mill.	<€150 mill.

<sup>\*</sup> continuing operations



### Financial diary and contacts

### **Financial diary**

Annual general meeting ► May 25, 2011

▶ July 27, 2011 Interim report as of June 30, 2011<sup>1</sup>

▶ October 27, 2011 Interim report as of September 30, 2011<sup>1</sup>

▶ December 2, 2011 Investors and analysts conference<sup>1</sup>

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<sup>&</sup>lt;sup>1</sup> Conference call with financial analysts planned